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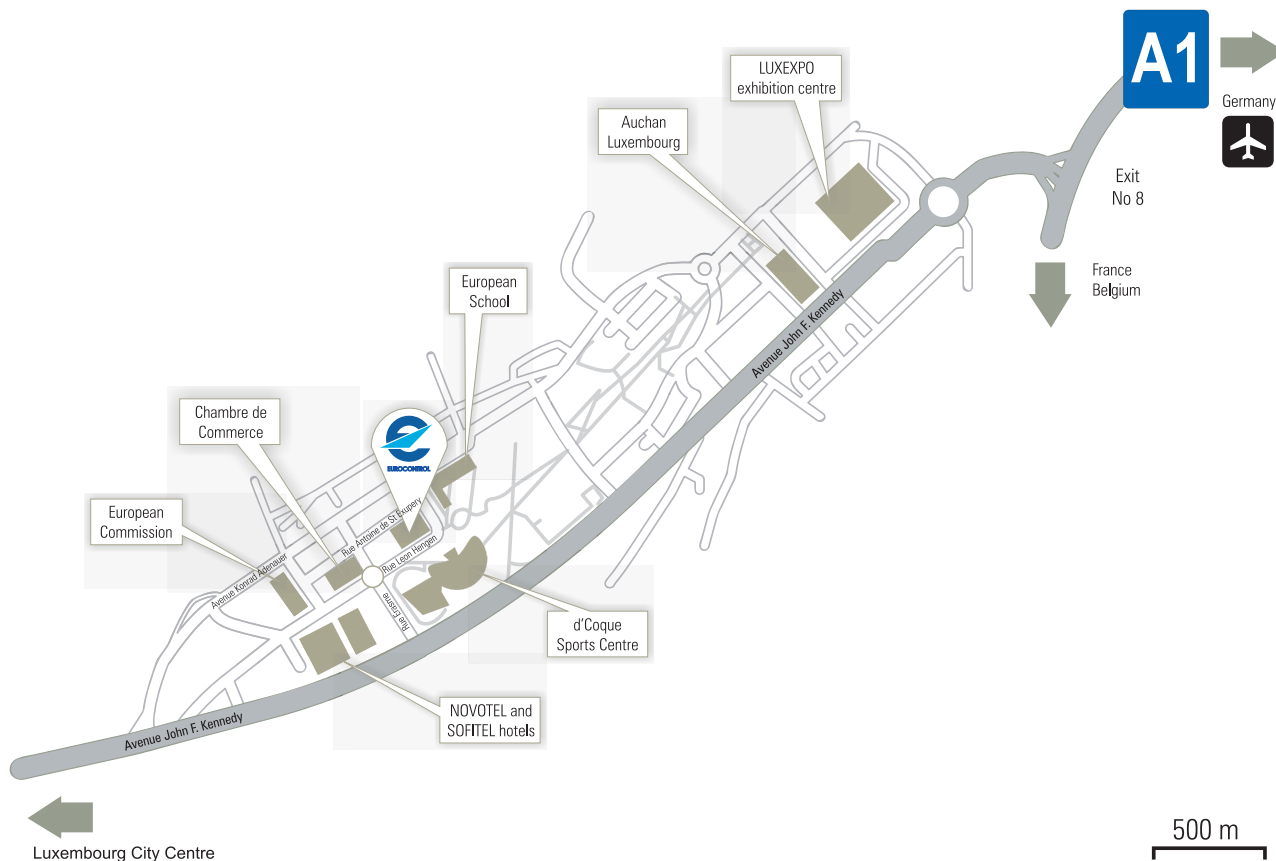
REGIONAL CENTRE OF
EXCELLENCE



EUROCONTROL

EUROCONTROL Training 2017





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Reaching the Institute by Bus:

From Luxembourg city centre

take line 18 -
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From Luxembourg Airport

take line 16 EUROBUS -
Bus stop 'D'Coque'



Increasingly, forecasts are indicating continued traffic growth for 2017. The challenge of continuing to match capacity to demand remains a top priority. Adequate training for all ANSP and CAA staff is a pre-requisite if this challenge is to be met.

With traffic levels slowly recovering, 2016 promises to be a crucial year for ATM performance. The growing interest in our training products demonstrates that ANSPs and CAAs see training as an integral part of their preparation for busier times.

This brochure provides you with a comprehensive overview of the training solutions that IANS has prepared for you. We continue to provide training for oversight inspectors, network operation actors, airport staff, on-the-job training instructors, competency assessors, supervisors, safety actors, as well as for environment coordinators of communication, navigation and surveillance specialists. We provide the best instructors at the location where you need them: here at the Training Institute or at your premises. Furthermore we hold all certificates required by EU regulations.

The recent publication of EU Regulation 2015/340 changes certain training requirements, such as in the field of OJTI and Competency Assessments. The IANS training courses have been adapted to reflect these new requirements.

Our controller selection tool (FEAST) and language proficiency test (ELPAC) remain the gold standard in their respective domains. Their improved platforms allow you to obtain the information you need from the tests. FEAST and ELPAC administrator/examiner training courses are also covered in this brochure.

We hope to welcome you again on one of our courses in 2017!

Alex Wandels
Head of the Institute of Air Navigation Services
Network Manager Directorate



EUROCONTROL
THE EUROPEAN
ORGANISATION FOR THE
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EUROCONTROL TRAINING 2017

The EUROCONTROL Institute of Air Navigation Services (IANS) is EUROCONTROL's training centre, located in Luxembourg. It is recognised as a centre of excellence for providing advanced air traffic management (ATM) training, comprising both classroom and e-learning courses, as well as training standards, tools and programmes.

This brochure provides information about the range of training products and services available from EUROCONTROL in 2017. The brochure has five parts. The first part describes how to register for a course. The second and third part provide information about the different training programmes provided by EUROCONTROL as well as the range of EUROCONTROL training courses (delivered in a traditional classroom setting or as e-learning via the EUROCONTROL Training Zone). More detailed and up-to-date information for each course is available on the Training Zone within the online catalogue of training products at <https://trainingzone.eurocontrol.int/catalogue.htm>. The fourth part contains details of EUROCONTROL training tools. The final part describes EUROCONTROL training support services.

This brochure is also available in PDF at <https://trainingzone.eurocontrol.int/brochure.htm>

EUROCONTROL TRAINING ZONE

The EUROCONTROL Training Zone is a digital learning environment that supports classroom and e-learning training. The Training Zone is used by thousands of individual users to consult available courses, receive pre-course information and training material, to study online and to interact with each other.

Direct your browser to: <http://trainingzone.eurocontrol.int>.

KEEPING IN TOUCH



Follow us on Facebook via www.facebook.com/EUROCONTROL.IANS

OR



Join the LinkedIn group "Alumni and Friends of the EUROCONTROL Institute of Air Navigation Services" (<http://linkedin.com>).





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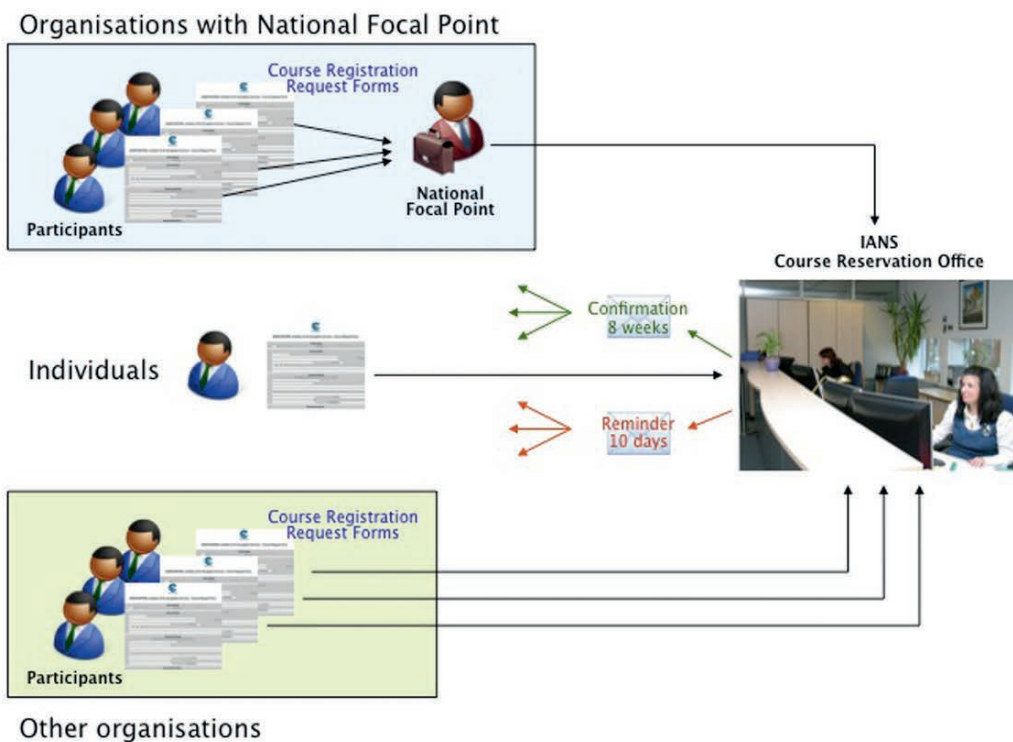
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Registration

IANs Classroom Course Registration



INTRODUCTION

This part of the brochure describes the arrangements for following EUROCONTROL training.

Training portfolio

The current training portfolio and individual course delivery dates are always available online through the EUROCONTROL Training Zone (<https://trainingzone.eurocontrol.int>).

You can access to the training portfolio by selecting "Training Catalogue" without having to create an account or login. The training portfolio is continuously updated to try to best suit stakeholders' needs and customer demand. The planned course availability and course delivery dates might therefore be altered prior to confirmation of a participant's course.

Training Zone login

Registration on courses or access to some of the content requires a Training Zone login.

An individual Training Zone user account is free of charge and can be made by filling in the self-registration form on the home page of the EUROCONTROL Training Zone.

Course Reservation Office

The EUROCONTROL Training Institute Course Reservation Office (CRO) plays a central role in the management of requests. It is the central point of contact for any information related to registration and enrolment.

Contacting the Course Reservation Office:

By e-mail: ians.reservation@eurocontrol.int

By telephone: +352 43 60 61 205 or +352 43 60 61 307

By mail: Course Reservation Office
EUROCONTROL Institute of Air Navigation Services
12, rue Antoine de Saint-Exupéry
L-1432 Luxembourg
LUXEMBOURG



IAN'S CLASSROOM COURSES - HOW TO REGISTER?

Requests for course participation are made by submitting an online course registration request form (form: <http://trainingzone.eurocontrol.int/CourseRequest.htm>).

Course registration requests should include as much of the requested information as possible. This will enable places to be allocated in accordance with the policies for priorities agreed by EUROCONTROL Member States.

National Focal Points

National Focal Points act as local representatives of the Institute, providing a source of information about our training, and will often be able to answer a wide variety of questions about the training that is available and related issues. Some States have nominated more than one Focal Point, each representing a particular group or organisation.

Details of all National Focal Points are available at (<http://trainingzone.eurocontrol.int/ListFP.htm>).

For organisations with a Focal Point

The course registration request form should be submitted to the National Focal Point-see above for more details.

For organisations without a Focal Point

The course registration request form and/or requests for further information about our classroom training courses may be submitted directly to the Institute's Course Reservation Office.

For individuals

The course registration request form and/or requests for further information about our classroom training courses may be submitted directly to the Institute's Course Reservation Office. Registration requests submitted by individuals are usually subject to a tuition fee; contact the Institute's Course Reservation Office for more details.

Notification of course confirmation

Latest by eight weeks before the start of the course, the Institute's Course Reservation Office sends a confirmation email to the course participant and the National Focal Point. The email contains useful information about getting to the Institute and details of any preparatory work that should be completed a few weeks before the course starts.

In addition a reminder email is sent 10 days before the start of the course.

If you are unable to take up an allocated place on a training course

Demand for places on our classroom training courses exceeds availability. Because of this, course participants who have been allocated a place but are unable to attend are asked to notify the Institute's Course Reservation Office as soon as possible through the National Focal Point. Early notification that an allocated place will not be taken up will enable the Course Reservation Office to re-allocate the place if at all possible. As with a course registration request, notification that an allocated place will not be taken up should be forwarded to the Course Reservation Office by the National Focal Point to ensure that both your own organisation and the Institute are fully informed.

Accommodation in Luxembourg

There is a wide range of hotels available in Luxembourg which are conveniently located for those visiting the Institute. Further details about the location of local hotels can be found through the Institute's web site at <http://www.eurocontrol.int/how-reach-training-institute>.

EUROCONTROL has negotiated preferential rates with many of the local hotels. To benefit from this special arrangement you should specify the appropriate booking code when you reserve your hotel accommodation. The relevant National Focal Point can provide the necessary booking code.

If you do not have a Focal Point and wish to take advantage of the preferential rates, where they are available, please contact the Course Reservation Office by e-mail at ians.reservation@eurocontrol.int.

E-LEARNING AND VIRTUAL CLASSROOM TRAINING - HOW TO REGISTER?

Direct access

Some e-learning modules are available through the EUROCONTROL Training Zone without any need for registration. These modules are made available through the "Direct-Access Modules" catalogue in the EUROCONTROL Training Zone: <http://trainingzone.eurocontrol.int/directaccess.htm>.

Registered access

Registration is required for most e-learning modules and for all virtual classroom courses. The completion of e-learning modules is often a pre-requisite to the attendance of virtual classroom or classroom courses. Registration is free of charge and is performed via the self-registration form available on the home page of the EUROCONTROL Training Zone.

Note on tracking

No group monitoring or tracking of progress is possible for direct access e-learning modules or for individual registration. Organisations wishing to monitor the progress of their students should refer to the Training Zone for Organisations (page 101).

NETWORK OPERATIONS TRAINING CLASSROOM COURSES - HOW TO REGISTER?

National Focal Points are not involved in the registration procedure for Network Manager Operations courses.

Classroom courses

Participation in a classroom course requires a Training Zone login account. Registration requests are made online through the Training Zone catalogue. Requests are answered within a few days. The controls put in place are designed to ensure that users do not follow inappropriate courses for which they are insufficiently prepared.

FMP courses (online form, manual registration)

To participate in an FMP course you must first complete the online form, which is available through the Network Management website or the EUROCONTROL Training Zone. A Training Zone login account is not required. FMP managers are informed about registration and cancellation requests.

The purpose of this registration procedure is to better allocate participant requests to an appropriate course. It puts an emphasis on the background of the user and ensures that requests are given personalised treatment.

Contact

For more information on the content of the NMO courses, contact the NMO Training Secretariat via email: nm.fmpcourse@eurocontrol.int or telephone +32 27 29 51 91.

Accommodation in Brussels

Further details about the location of hotels in Brussels can be found through EUROCONTROL's web site at: <http://www.eurocontrol.int/articles/eurocontrol-headquarters-brussels>.

TRAINING PROGRAMMES

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EUROCONTROL Training Programmes

In the recent years we are witnessing ever growing recognition of the importance of the proper training and competence of staff performing different tasks in an NSA or in an ATM/ANS service provider. Whether driven by regulation or by the speed of change in ATM, there is an increasing need for qualifications/competencies for staff performing a wide range of tasks.

The following part contains information about EUROCONTROL training programmes designed with a purpose to empower the staff members with the required knowledge/competencies for performing specific tasks.

- Reporting and Investigation of ATM Safety Occurrences (LEX-PRG-OCC)
- Oversight of Changes (LEX-PRG-CHG)
- Oversight of Changes in ATM/ANS (LEX-PRG-CHG-2)
- Audit Techniques and Management of an Audit Programme (LEX-PRG-AUDIT)
- Oversight of Safety Management Systems (LEX-PRG-SMS)
- Planning and Conduct of Safety Survey (LEX-PRG-SURVEY)
- Management of changes (SAF-PRG-CHG)
- Management and assessment of changes in ATM/ANS (SAF-PRG-CHG-2)
- NSA Training Programme (NSA-PRG)

Objectives

After completing this training programme, participants will be able to assist in:

- the investigation of ATM-related safety occurrences;
- the oversight of the national implementation of the safety occurrence reporting and assessment regulations.

Description

This training programme will address the following subjects in detail:

- applicable international standards, recommended practices and regional regulatory requirements in relation to ATM safety occurrence reporting and assessment;
- the process for the management of such ATM safety occurrences (including reporting and investigation);
- application of general principles of ATM safety occurrence investigation;
- application of the specific systemic investigation and analysis tools, (e.g. EUROCONTROL's Systemic Occurrence Analysis Methodology (SOAM));
- application of tools developed by EUROCONTROL for ATM safety occurrence reporting and investigation - TOKAI (Toolkit for ATM Occurrence Investigation), including RAT (Risk Analysis Tool);
- different implementing arrangements in relation to the management of ATM safety-related occurrences;
- application of the HERA technique to analyse and encode errors for incident reports, and to extract safety lessons.

It consists of the following courses:

- Safety Oversight / Implementation of Occurrence Reporting and Assessment (LEX-SORA);
- ATM Occurrence Investigation and Analysis (SAF-INV);
- ATM Occurrence Reporting and Investigation Tools (SAF-TOOLS);
- Human Error Analysis with HERA (HUM-HERA).

There is no prescribed sequence for the courses to be followed.

Maximum duration

24 months.

Audience

This training programme has been developed for staff working in an NSA or in an ATM/ANS service provider involved in the handling of ATM safety-related occurrences (reporting, investigation, analysis, and oversight of the national implementation of the applicable regulatory framework).

Mandatory pre-requisite

See description of each of the courses included in this training programme.

Recommended pre-requisite

Before starting this training programme, it is recommended to have a good understanding of:

- the concepts, principles and key elements of an SES-compliant safety management system (i.e. SAF-SMS course);
- EU legislation for SES (i.e. LEX-SES or LEX-SES-E course).

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.

Important note

The LEX-PRG-CHG training programme will be replaced by LEX-PRG-CHG-2 when the new regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM), are published.

Given the significant differences between the repealed regulations, and the new one (together with its AMC/GM), none of the courses included in the LEX-PRG-CHG training programme will count towards the granting of a Certificate of Achievement for the new LEX-PRG-CHG-2 training programme.

Objectives

After completing this training programme, participants will have a solid understanding of the oversight of changes, and will be able to assist in:

- reviewing the safety arguments for changes;
- supervising the conformity of systems and constituents with essential requirements and relevant implementing rules for interoperability;
- auditing relevant processes in relation to changes.

Description

This training programme will address the following subjects in detail:

- the risk assessment and mitigation process (or safety assessment process) applicable to ATM/ANS changes;
- relevant EU legislation in relation to the safety assessment of changes;
- relevant EU legislation for SES interoperability, and the key processes involved to achieve, demonstrate and supervise compliance;
- the process of safety oversight of changes, and the key aspects to consider.

It consists of the following courses:

- Introduction to Safety Assessment (SAF-SA1);
- Safety Oversight of Changes in ATM/ANS (LEX-SOCH);
- SES Interoperability (LEX-IOP).

It is recommended to start this training programme with SAF-SA1, then LEX-SOCH. There is no prescribed order for the other course.

Maximum duration

24 months.

Audience

This training programme has been developed specifically for staff working in an NSA, involved in oversight of changes (both airspace-related and technical).

Recommended pre-requisite

Before starting this training programme, it is recommended to have a good understanding of:

- EU legislation for SES (i.e. LEX-SES-E or LEX-SES course);
- Auditing techniques (i.e. LEX-AUDIT-1 & 3 courses);
- the concepts, principles and key elements of a SES-compliant Safety Management System (i.e. SAF-SMS course).

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.



Important note

This training programme is consistent with the regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM). As uncertainty remains regarding the actual dates of publication and the final content of the new regulation and its AMC/GM, the information described hereafter may be subject to changes.

As soon as the new regulation and its AMC/GM are published, the new LEX-PRG-CHG-2 training programme will supersede the old one (coded LEX-PRG-CHG). The latter was consistent with regulations No. 1035/2011, 1034/2011, 482/2008 and 552/2004.

Given the significant differences between the repealed regulations, and the new one (together with its AMC/GM), none of the courses included in the LEX-PRG-CHG training programme will count towards the granting of a Certificate of Achievement for the new LEX-PRG-CHG-2 training programme.

Objectives

After completing this training programme, participants will have a solid understanding of the oversight of changes, and will be able to assist in:

- reviewing a notified change to the ATM/ANS functional system;
- auditing relevant processes in relation to changes.

Description

This training programme will address the following subjects in detail:

- relevant EU legislation (IR/AMC/GM) in relation to ATM/ANS changes;
- the process of oversight of changes, and the key aspects to consider.

This training programme will provide an overview of the following subjects:

- management of ATM/ANS changes;
- safety assessment of changes to the ATM/ANS functional system;
- safety support assessment of changes to the ATM/ANS functional system;
- interactions between quality management, safety management, and the process of management and assessment of changes;
- interactions between safety assessments and safety support assessments.

It consists of the following stages:

- Management & Oversight of Changes in ATM/ANS (SAF-CHG-Intro);

- Oversight of Changes in ATM/ANS Part 1 (LEX-CHG-OC-1);
- Active participation in at least one of the following:
 1. review of a notified change to the ATM/ANS functional system;
 2. review (and audit if appropriate) of the updated change management procedures submitted by a provider of ATM/ANS services to ensure compliance with the new regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008), and its AMC/GM (if appropriate).
- Oversight of Changes in ATM/ANS Part 3 (LEX-CHG-OC-3).

All four stages are mandatory and must be completed in the prescribed order.

Maximum duration

24 months.

Audience

This course is designed for personnel working for a competent authority (including NSAs) and involved in the oversight of changes in ATM/ANS, in particular of changes to the ATM/ANS functional system.

Mandatory pre-requisite

Before starting this training programme, participants must have completed the following course:

- Quality and Safety basic principles in the scope of management of changes in ATM/ANS (SAF-CHG-Basic).

Recommended pre-requisite

Before starting this training programme, it is recommended to have a good understanding of:

- EU legislation for SES (i.e. LEX-SES-E or LEX-SES course) ;
- Auditing techniques (i.e. LEX-AUDIT-1 & 3 courses);
- the concepts, principles and key elements of a SES-compliant Safety Management System (i.e. SAF-SMS course).

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.

Objectives

After completing this training programme, participants will be able to:

- conduct an audit;
- assist in the management of an audit programme in compliance with applicable EU legislation for SES.

Description

This training programme will address the following subjects in detail:

- various audit techniques
- the audit process, including management of the audit programme.

It consists of the following stages:

- Stage 1: Audit Techniques and Practice Stage 1 (LEX-AUDIT-1)
- Stage 2: Conduct of an Actual Audit
- Stage 3: Audit Techniques and Practice Stage 3 (LEX-AUDIT-3).

All three stages are mandatory, and shall be completed in the prescribed order.

Maximum duration

24 months.

Audience

This training programme has been developed specifically for staff working in an NSA who are involved in the planning and conduct of audits.

Mandatory pre-requisite

See LEX-AUDIT-1 course description.

Recommended pre-requisite

See LEX-AUDIT-1 course description.

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.

Objectives

After completing this training programme, participants will have a solid understanding of:

- the concepts, principles and key elements of a safety management system;
- best practices in safety management;
- the key aspects to be considered during the safety oversight of safety management systems implemented by ANSPs.

Description

It consists of the following courses:

- Safety Management System in ATM – From Theory to Practice (SAF-SMS);
- Safety Oversight of Safety Management Systems (LEX-SOSM).

It is recommended to start this training programme with SAF-SMS.

Maximum duration

18 months

Audience

This training programme has been developed specifically for staff working in an NSA, involved in safety oversight of safety management systems.

Mandatory pre-requisite

See description of each of the courses included in this training programme.

Recommended pre-requisite

Before starting this training programme, it is recommended to have a good understanding of EU legislation for SES (i.e. LEX-SES-E or LEX-SES course).

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.

Planning and Conduct of Safety Survey - SAF-PRG-SURVEY

Objectives

After completing this training programme, participants will be able to assist in the planning and conduct of safety surveys, in compliance with applicable EU legislation for SES.

This training programme will address the following subjects in detail:

- types of safety surveys;
- the safety survey process.

Description

It consists of the following stages:

- Stage 1: Safety management survey (SAF-SAS-1);
- Stage 2: Participation in an actual safety survey in the participant's own organisation;
- Stage 3: Safety management survey (SAF-SAS-3).

All three stages are mandatory and must be completed in the prescribed order.

Maximum duration

18 months.

Audience

This training programme has been developed specifically for staff working in an ATM/ANS service provider and who are involved in the planning and conduct of safety surveys.

Mandatory pre-requisite

See description of SAF-SAS-1 course.

Recommended pre-requisite

Before starting this training programme, it is recommended to have a good understanding of the concepts, principles and key elements of a SES-compliant Safety Management System (i.e. SAF-SMS course).

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.



Important note

The SAF-PRG-CHG training programme will be replaced by SAF-PRG-CHG-2 when the new regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM), are published.

Given the significant differences between the repealed regulations, and the new one (together with its AMC/GM), none of the courses included in the SAF-PRG-CHG training programme will count towards the granting of a Certificate of Achievement for the new SAF-PRG-CHG-2 training programme.

Objectives

After completing this training programme, participants will have a solid understanding of the management of changes, and will be able to assist in:

- safety assessments of ATM/ANS changes, including software safety assessments
- conformity assessment tasks in relation to SES interoperability

Description

This training programme will address the following subjects in detail:

- the risk assessment and mitigation process (or safety assessment process) applicable to ATM/ANS changes;
- relevant EU legislation in relation to the safety assessment of changes and the software safety assurance system;
- relevant EU legislation for SES interoperability, and the key processes involved to achieve, demonstrate and supervise compliance;
- the ANS software safety assurance process, its relationship with the overall risk assessment activity and its relationship with existing industry software standards.

It consists of the following courses:

- Introduction to Safety Assessment (SAF-SA1);
- Practical Safety Assessment (SAF-SA2);
- SES Interoperability (LEX-IOP);
- ATM Software Safety Assessment (SAF-SW).

It is recommended to start this training programme with SAF-SA1. There is no prescribed order for the other courses.

Maximum duration

24 months.

Audience

This training programme has been developed specifically for staff working in an ATM/ANS service provider who are involved in managing changes (both airspace-related and technical).

Recommended pre-requisite

Before starting this training programme, it is recommended to have a good understanding of the concepts, principles and key elements of an SES-compliant Safety Management System (i.e. SAF-SMS course).

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.

Important note

This training programme is consistent with the regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM). As uncertainty remains regarding the actual dates of publication and the final content of the new regulation and its AMC/GM, the information described hereafter may be subject to changes.

As soon as the new regulation and its AMC/GM are published, the new SAF-PRG-CHG-2 training programme will supersede the old one (coded SAF-PRG-CHG). The latter was consistent with regulations No. 1035/2011, 1034/2011 and 482/2008, which will be repealed by the new regulation.

Given the significant differences between the repealed regulations, and the new one (together with its AMC/GM), none of the courses included in the SAF-PRG-CHG training programme will count towards the granting of a Certificate of Achievement for the new SAF-PRG-CHG-2 training programme.

Objectives

After completing this training programme, participants will have a solid understanding of the management and assessment (from a safety perspective) of changes in ATM/ANS, and will be able to assist in the:

- management of changes in ATM/ANS;
- safety assessment and safety support assessment of changes to the ATM/ANS functional system.

Description

After completing this training programme, participants will have a solid understanding of the management and assessment (from a safety perspective) of changes in ATM/ANS, and will be able to assist in the:

- management of changes in ATM/ANS;
- safety assessment and safety support assessment of changes to the ATM/ANS functional system.

This training programme will address the following subjects in detail:

- management of ATM/ANS changes;
- safety assessment of changes to the ATM/ANS functional system;
- safety support assessment of changes to the ATM/ANS functional system;
- interactions between quality management, safety management, and the process of management and assessment of changes;
- interactions between safety assessments and safety support assessments.

This training programme will provide an overview of the following subjects:

- relevant EU legislation (IR/AMC/GM) in relation to ATM/ANS changes;
- the process of oversight of changes, and the key aspects to consider.

It consists of the following stages:

- Management & Oversight of Changes in ATM/ANS (SAF-CHG-Intro);
- Assessment of Changes to the ATM/ANS functional system Part 1 (SAF-CHG-AC-1);
- Active participation in at least one of the following:
 1. safety assessment and/or safety support assessment of a change to the ATM/ANS functional system
 2. adaptation of the change management procedures to ensure compliance with the new regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008), and its AMC/GM (if appropriate)
- Assessment of Changes to the ATM/ANS functional system Part 3 (SAF-CHG-AC-3).

All four stages are mandatory and must be completed in the prescribed order.

Maximum duration

24 months.

Audience

This course is designed for personnel working for a provider of ATM/ANS services who are actively involved (i.e. contributing or coordinating) in the safety assessment and/or safety support assessment of changes to the ATM/ANS functional system.

Mandatory pre-requisite

Before starting this training programme, participants must have completed the following course:

- Quality and Safety basic principles in the scope of management of changes in ATM/ANS (SAF-CHG-Basic).

Recommended pre-requisite

Before starting this training programme, it is recommended to have a good understanding of:

- EU legislation for SES (i.e. LEX-SES-E or LEX-SES course) ;
- the concepts, principles and key elements of a SES-compliant Safety Management System (i.e. SAF-SMS course).

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.

Objectives

After completing this training programme, participants will have a comprehensive and detailed understanding of the role, functions and all core activities of an NSA as required by the EU legislation in force. The training programme will also provide participants with an awareness of on-going regulatory developments.

Description

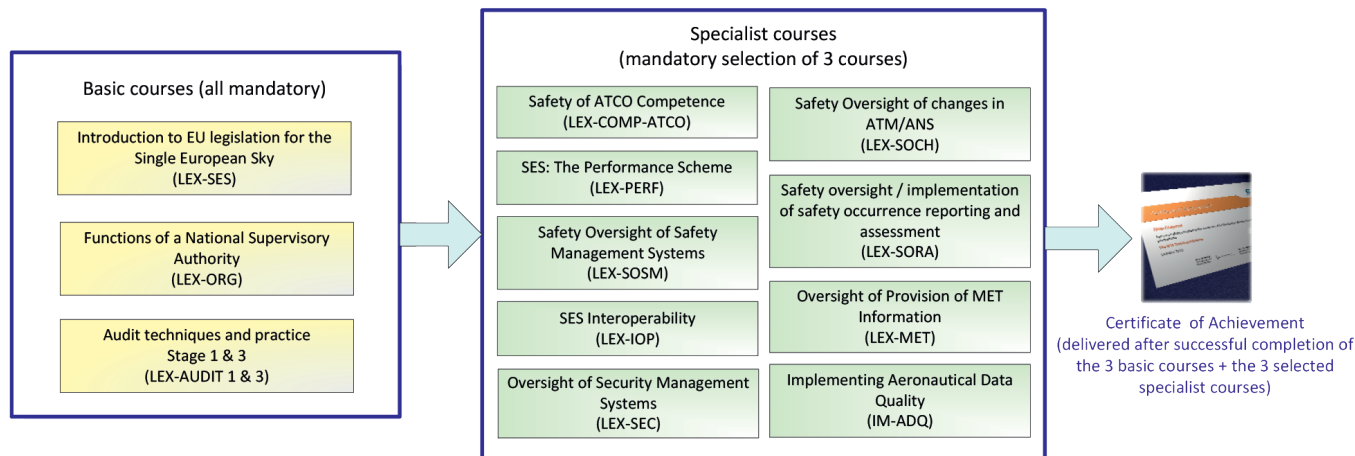
The NSA training programme is designed to support States' obligation to ensure specific training for those involved in oversight activities. It will provide participants with a solid foundation in all of the core NSA functions as required by the EU legislation in force, and with an awareness of on-going regulatory developments.

It consists of the following courses:

Basic courses (all mandatory):

- Introduction to EU Legislation for the Single European Sky (LEX-SES);
- Audit Techniques and Practice (LEX-AUDIT-1 & 3);
- Functions of a National Supervisory Authority (LEX-ORG).

NSA Training Programme BEFORE the new CR-O-IR/AMC/GM* are published.



* CR-O-IR/AMC/GM: regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM)

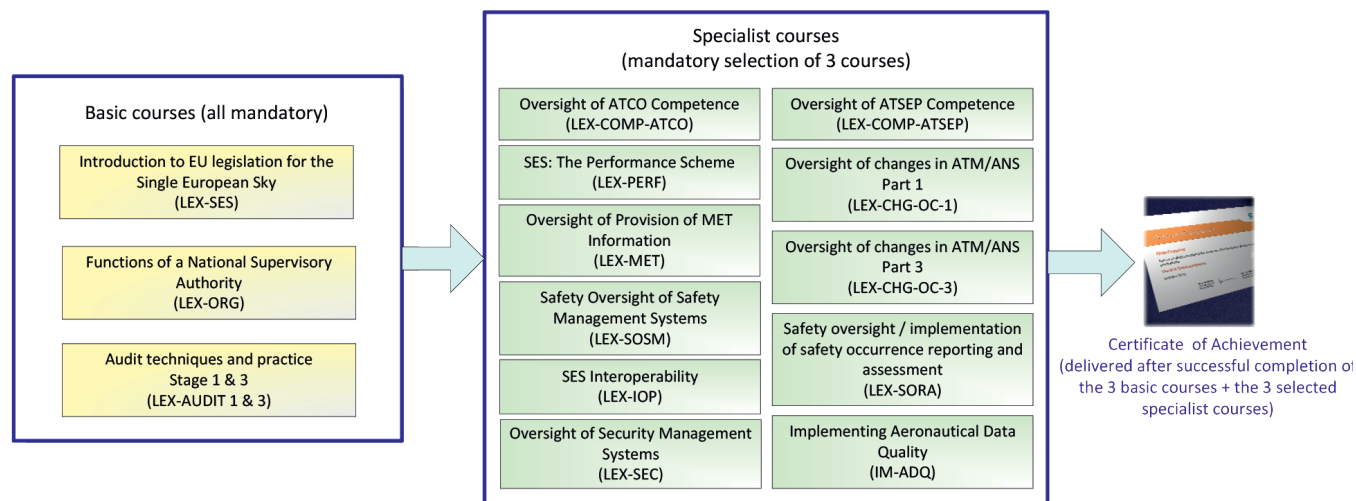
Specialist courses (mandatory selection of 3 of these courses):

As some specialist courses are specifically addressing the new regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM), referred to below as CR-O-IR/AMC/GM, they will only be available after their publication. It is the case for:

- the new LEX-CHG-OC-1 and LEX-CHG-OC-3 courses, which will supersede the LEX-SOCH course as soon as the new CR-O-IR/AMC/GM are published (successful completion of the LEX-SOCH course still counts towards the granting of a Certificate of Achievement if completed within three years of finishing the NSA training programme)
- the new LEX-COMP-ATSEP course, which specifically addresses the new CR-O-IR/AMC/GM, when it comes to ATSEP personnel training and competence assessment.

The new LEX-COMP-ATCO course replaces the LEX-SOCA course, but focuses only on ATCO competence (while the LEX-SOCA course was also addressing ATSEP competence). Successful completion of the LEX-SOCA course still counts towards the granting of a Certificate of Achievement if completed within three years of finishing the NSA training programme.

NSA Training Programme AFTER the new CR-O-IR/AMC/GM* are published.



* CR-O-IR/AMC/GM: regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM)

Those wishing to complete the NSA training programme must complete the three basic courses (LEX-SES, LEX-ORG and LEX-AUDIT-1 & 3) before attempting any of the specialist courses. From the list of optional courses, a number of three have to be completed to conclude the training programme.

Maximum duration

6 courses of maximum one week each, taken over a maximum of 3 years.

Audience

The training programme has been developed specifically for staff working at an NSA. It is ideally suited to those who have recently joined the organisation and wish to gain a comprehensive understanding of the role and function of an NSA. It will also be of value to those with some experience within an NSA who wish to develop their knowledge and skills related to specific NSA functions, in preparation for taking on greater responsibilities, for example. Although the training programme is focused on the oversight role of an NSA, the principles covered, and

much of the content, are equally applicable to the work of other regulatory agencies. The courses are also of interest to those wishing to gain an understanding of regulatory functions and techniques, for example staff from providers of ATM/ANS services preparing to take on additional responsibilities which include working with the NSA or regulator.

Mandatory pre-requisite

See description of each of the courses included in this training programme.

Recommended pre-requisite

See description of each of the courses included in this training programme.

Certificate

Certificates will be awarded for each course. In addition, participants who complete the programme will be awarded a certificate of achievement.



TRAINING COURSES

3

This part of the brochure describes training that is offered in classroom setting or as e learning modules on the Training Zone. Classroom training courses are usually held at EUROCONTROL (Luxembourg or Brussels). As part of the partnership that EUROCONTROL is developing with Member States and with other leading training organisations, courses are also delivered at other locations. Further information about the availability of specific courses and the location at which they will be delivered are available on-line in the EUROCONTROL Training Zone.

Information about our portfolio of courses is grouped into general topic areas. For each course, a short description of the content is provided. The training catalogue on the EUROCONTROL Training Zone contains additional information such as a summary of the objectives that will be achieved by following the training, the length of the course, the target audience and details of any pre-requisite knowledge. For e learning modules, we also indicate the typical time needed to complete the course.



This symbol indicates that the training is classroom-based.



This symbol indicates that the training is computer-based (on your own, at your own time).



This symbol indicates that the training is computer-based (at a specific time, in a group).



This symbol indicates that this is training material that supports classroom-based teaching. It is not accessible to individual learners.



This symbol indicates that the training is delivered on-line over a defined period of time.



This symbol indicates that the training is training reference material which does not require registration and for which no certificate of attendance is delivered.



This symbol indicates that the training is a blended course. It is not accessible to individual learners.



This denotes a programme – collection of courses.



This symbol indicates a new course.



This symbol indicates that the course has been recently updated.



This icon indicates that the e-learning training is designed to meet the requirements of part of the EUROCONTROL Common Core Content Syllabus for initial training.



GENERAL AIR TRAFFIC MANAGEMENT

Gaining knowledge in general air traffic management (ATM) is essential.

How do we include RPAS in our operations, how do we keep high levels of security and maintain essential cooperation between civil and military ATM?

What do we achieve with the Centralised Services (CS), their concept of operation, business model, financing, governance and management?

What will the future ATM system look like? What will be achieved with the SESAR Deployment Programme and the Common Projects?

What about looking more closely into the costs, the finances, and risk and resilience management?

Finally, are you looking for a solid mix between ATM and ATC theory, and “hands-on” experience of being an air traffic controller for a couple of days?














Interested in any of those topics? Welcome to any of the courses in the General Air Traffic Management Domain!

- Introduction to ATM
- Discover Air Traffic Control
- Building a Future ATM System
- Introduction to EU Legislation for the Single European Sky
- Introduction to the ESSIP/LSSIP mechanism
- Introduction to Civil Military Coordination
- Civil - Military ATM Coordination
- Discover Centralised Services - An Overview
- ATM Summer School
- Security Management in ATM
- Introduction to Environment
- Pilot Common Project and SESAR Deployment
- Legal and Financial Issues for ANSP
- Management of Air Navigation Services
- Quality Management Systems (QMS) for Civil Aviation Authorities (CAA) and Air Navigation Service Providers
- Remotely Piloted Aircraft Systems - A Regulatory Overview
- Remotely Piloted Aircraft Systems - ATM Integration
- Remotely Piloted Aircraft Systems - A regulatory overview
- Cost Reduction Strategies for ANS Providers

General Air Traffic Management

INTRODUCTION TO ATM GEN-ATM-INTRO	E	<p>This course will provide participants with an overview of how the European Air Traffic Management system works today.</p> <p>Duration: 2 hours.</p>
DISCOVER AIR TRAFFIC CONTROL GEN-INTRO	C	<p>This course is the perfect combination for university students and new comers in ATM/ATC domain of theoretical knowledge about the current and future air traffic management (ATM) environment and hands-on unique opportunity to control traffic through high fidelity simulators in the en-route phase of flight and tower simulation.</p> <p>Duration: 2 days.</p>
BUILDING A FUTURE ATM SYSTEM GEN-FUT	C	<p>This continuously evolving course provides an overview of the future ATM situation within Europe based on the European ATM Master Plan. It further explains the SESAR deployment aiming at reaching the performance targets with a strong role of the Network Manager and supported by the Centralised Services.</p> <p>Duration: 5 days.</p>
INTRODUCTION TO EU LEGISLATION FOR THE SINGLE EUROPEAN SKY LEX-SES	C	<p>This course provides an overview of EU legislation for the Single European Sky, in the field of ATM/ANS. It also describes how the regulatory developments will further affect the stakeholders involved in ATM/ANS (ATM/ANS service providers, competent authorities including NSAs, network manager, EASA, ATM/ANS manufacturers, etc.).</p> <p>Duration: 4 days.</p>
INTRODUCTION TO THE ESSIP/LSSIP MECHANISM GEN-ELSSIP	E	<p>This module answers many questions and describes ESSIP/LSSIP, the ESSIP/LSSIP mechanism, the stakeholders' roles, an individual ESSIP objective's life cycle, and the ESSIP/LSSIP deliverables.</p> <p>Duration: 30 minutes.</p>
INTRODUCTION TO CIVIL MILITARY ATM COORDINATION GEN-CIVMIL-INTRO	E	<p>This package of 3 modules provides an overview of the institutional framework governing in civil-military coordination, the implications of the Single European Sky on civil/military coordination, and CNS considerations in relation to civil-military coordination.</p> <p>Duration: Package of 3 modules - 1 hour 20 minutes.</p>
CIVIL - MILITARY ATM COORDINATION GEN-CIVMIL	C	<p>A look at the work being done to enhance civil-military coordination in the Single European Sky:</p> <ul style="list-style-type: none"> • the improvement of European ATM efficiency for the benefit of civil/military aerial needs; • the development of viable solutions to support military ATM/CNS performance and interoperability. <p>Military participation in SES and SESAR activities is also discussed.</p> <p>Duration: 4 days.</p>
DISCOVER CENTRALISED SERVICES - AN OVERVIEW GEN-CS	C	<p>The "Discover Centralised Services" course describes the overall concept of Centralised Services, the envisaged business model, its financing, governance and management. Each Centralised Service is described in some detail starting from its Concept of Operations.</p> <p>Duration: 3 days.</p>

General Air Traffic Management

ATM SUMMER SCHOOL GEN-ATM-UNI		<p>This course is the perfect combination for university students and new comers in ATM/ATC domain of theoretical knowledge about the current and future air traffic management (ATM) environment and hands-on unique opportunity to control traffic through high fidelity simulators in the en-route phase of flight and Tower simulation.</p> <p>Duration: 5 days.</p>
SECURITY MANAGEMENT IN ATM GEN-SEC		<p>This course about ATM security learns how to conduct a Security Risk Assessment in the light of relevant regulation. Other substantial parts of the course are cyber security incidents (including CNS) and how to respond, ATM security oversight and relevant activities in the scope of SESAR.</p> <p>Duration: 4 days.</p>
INTRODUCTION TO ENVIRONMENT ENV-INTRO		<p>This package covers the general issues associated with the environment and aviation. Indications of what actions you can take in your daily work/life to help mitigate the impact of aviation on the environment are addressed. It gives a basic grounding for both ATM personnel and the general public alike.</p> <p>Duration: Package of 3 modules - 50 minutes.</p>
PILOT COMMON PROJECT (PCP) AND SESAR DEPLOYMENT GEN-PCP		<p>After describing the different phases of SESAR and the link with the European ATM Master Plan, the course focuses on the Common projects, the PCPs and six ATM Functionalities.</p> <p>Duration: 3 days.</p>
LEGAL AND FINANCIAL ISSUES FOR AIR NAVIGATION SERVICE PROVIDERS GEN-FIN		 <p>This course explains the state rights and obligations, charging policy, facilities financing, management and control.</p> <p>Duration: 5 days.</p>
MANAGEMENT OF AIR NAVIGATION SERVICES GEN-ANS-MGMT		 <p>The course focuses on Legal issues in Air Navigation Services management.</p> <p>Duration: 5 days.</p>
QUALITY MANAGEMENT SYSTEMS (QMS) FOR CIVIL AVIATION AUTHORITIES (CAA) AND AIR NAVIGATION SERVICE (ANS) PROVIDERS GEN-QMS		 <p>This course addresses the following topics:- ICAO recommendations on ANS quality and safety assurance - JAA and FAA quality management standards - Air Navigation System Model for quality management and customer service - Quality culture and principles - Quality costs and process efficiency - Quality and service policies - Integration of other management standards to a quality management system - ISO 9001:2000 model and ISO 9000 series standards - Quality and service audits - Customer service standards.</p> <p>Duration: 5 days.</p>
REMOTELY PILOTED AIRCRAFT SYSTEMS – A REGULATORY OVERVIEW GEN-RPAS-REG		<p>The course provides a detailed overview of the standards and regulation on RPAS (Remotely Piloted Aircraft Systems).</p> <p>Duration: 3 days.</p>
REMOTELY PILOTED AIRCRAFT SYSTEMS - ATM INTEGRATION GEN-RPAS-ATM	 	<p>The course provides an overview of the integration of RPAS (Remotely Piloted Aircraft Systems) in ATM.</p> <p>Duration: 3 days.</p>



AVIATION ENTERPRISE RISK AND RESILIENCE MANAGEMENT GEN-ENTERPRISE-RISK NEW C	 This two-day course aims to provide you with the fundamental principles of risk management using an integrated approach. It will provide the relevant knowledge and skills required for you and your business to manage risk systematically to improve performance within all areas of your organisation to maximise all opportunities and minimise all threats. Duration: 2 days.
COST REDUCTION STRATEGIES FOR AIR NAVIGATION SERVICE PROVIDER AVIATION ENTERPRISE RISK AND RESILIENCE MANAGEMENT GEN-ANS-COST NEW C	 This course is designed to teach you about the cost reduction strategies for air navigation service providers. Duration: 4 days.



AIRSPACE MANAGEMENT






Airspace is a scarce and finite resource. Airspace management is a generic term encompassing the organisation of different airspace structures such as air traffic routes, ATC sectors, terminal areas, restricted and danger areas, TSA, TRA, etc. as well as their strategic, pre-tactical and tactical management.

The way in which airspace is designed, organised and managed can impact significantly on the effectiveness with which air traffic, both civil and military, can be handled, in terms of safety, environment, capacity and costs. As a result, airspace design principles have been formalised in the European Route Network Improvement Plan Part 1 to satisfy the requirements of the ATM Network Functions Implementing Rule.

The policy for access to airspace, and the way in which airspace is managed, is a State responsibility. Nevertheless, a coordinated approach at European level is critical to the effective and efficient management of commercial, general, and military air traffic. The establishment of a European Network Manager and continuous development of the Flexible Use of Airspace Concept reflects how crucial these activities are to the achievement of the ATM network performance targets.

The future concepts, currently under development within SESAR, foresee airspace management as a key tool in the pre-tactical balancing of demand and capacity. These airspace management activities will form the foundation for effective, transparent and efficient flow and capacity management at European, regional and sub-regional levels.

- [Airspace Strategy](#)
- [Introduction to Air Traffic Flow and Capacity Management](#)
- [Operational Airspace Management](#)
- [Network Capacity Planning](#)
- [Introduction to ATFCM](#)

AIRSPACE STRATEGY ASM-STRAT		This course looks at the regulatory environment, strategies and fora for the design and development and management of European airspace. Duration: 4 days
INTRODUCTION TO AIR TRAFFIC FLOW AND CAPACITY MANAGEMENT ASM-ATFCM		This course offers an introduction to ATFCM. It explains the rules and procedures that exist and introduces the main actors - the Network Manager, aircraft operators and flow management positions in area control centres. The course also describes the daily work necessary to achieve effective flow and capacity management. Duration: 5 days.
OPERATIONAL AIRSPACE MANAGEMENT ASM-OPS		The operational airspace management course looks at day-to-day management of European airspace in support of network performance. Duration: 3 days.
NETWORK CAPACITY PLANNING ASM-CAP		A consolidated and coordinated approach to capacity planning is required at network and local level to ensure a continuous improvement of the operational performance of the network. This course will explain the European network capacity planning and assessment methodology and how this relates to the preparation and monitoring of the Network Operations Plan. It also includes an introduction to the operations planning tools and data sets. Duration: 4 days.
INTRODUCTION TO ATFCM NMO-ATFCM-INTRO-E		A web-based interactive ATFCM presentation giving an insight into Air Traffic Flow and Capacity Management in Europe as managed by NM. Duration: 2 hours 30 minutes.



NETWORK OPERATIONS

The Network Manager (NM) aims to provide the best possible Network Operations service. This provision is based on the continuous optimisation of local and regional planning, operational procedures, associated tools and network infrastructures in full partnership with airports, ANSPs/FABs and users. This demands a high level of knowledge from the NM staff and from all partners, both in the ATC and aircraft operator communities.

The Collaborative Decision-Making process also requires a high degree of shared knowledge amongst participants in order to be successful.

The use of Web-Based Training (WBT) is one of the pillars of the NM training strategy, put in place to meet the demand for training and collaboration within Network Operations. NM WBT modules are equally suitable for self-study and classroom teaching.

The following descriptive overview, grouped by subject, should raise the awareness of all Network Operations partners of how their work can be assisted by our on-line training provision.

- ATFCM Awareness
- Tools and Interfaces
 - Network Operations Portal
 - Collaboration Human Machine Interface
 - Centralised SSR Code Assignment and Management System
- Initial integrated Flightplan Processing System
- Aircraft Operators
- Flow Management Position
- Tower Staff
- Airspace Management Cell













ATFCM AWARENESS

Air Traffic Flow and Capacity Management (ATFCM) is performed on a daily basis by the Network Manager Operations Centre (NMOC) in a Collaborative Decision Making (CDM) process with the Flow Management Positions (FMP) and Aircraft Operators (AO) to achieve a balance in the whole network between demand and capacity.

INTRODUCTION TO ATFCM		A web-based interactive ATFCM presentation giving an insight into Air Traffic Flow and Capacity Management in Europe as managed by NM.
NMO-ATFCM-INTRO-E	E	Duration: 2 hours.
NETWORK MANAGER OPERATIONS CENTRE (NMOC) TOUR		A virtual tour of the Network Manager Operations Centre (NMOC).
NMO-ATFCM-OPS	R	
ATFCM MESSAGES		A package of 16 modules detailing messages used in ATFCM, including those relating to aerodrome closures, low visibility, flight suspensions, revision requests by AO, slots missed re-routing, message formats, AOWIR and more.
NMO-ATFCM-MSG-E	E	Duration: Package of 16 modules - 5 hours.
MORE ABOUT ATFCM		This web-based training can be considered as the follow up to the "Introduction to ATFCM" WBT. It also serves as a pre-requisite to the FMP Module 3 and 4.
NMO-ATFCM-MORE-E	E	Duration: 3 hours.
FLIGHT EFFICIENCY: RE-ROUTEING & FUEL COSTS		Aircraft operators face many challenges, including very competitive and deregulated aviation markets, unstable fuel prices and environmental constraints. Both ANSPs and Aircraft Operators (AO) have to improve the way they operate to ensure the sustainable growth of aviation whilst respecting the environment. Flight efficiency has a significant economic and environmental impact and is therefore a key component of the sustainable growth goal.
NMO-ATFCM-FE-E	E	Duration: A self paced course which can be paused at any time.
FLIGHT LEVEL COMPLIANCE		This presentation is applicable to dispatchers, pilots and controllers. It will explain why the RFL must be complied with.
NMO-ATFCM-FLC-E	E	Duration: 15 minutes.
INTRODUCTION TO AIR TRAFFIC FLOW AND CAPACITY MANAGEMENT		This course offers an introduction to ATFCM. It explains the rules and procedures that exist and introduces the main actors - the Network Manager, aircraft operators and flow management positions in area control centres. The course also describes the daily work necessary to achieve effective flow and capacity management.
ASM-ATFCM	C	Duration: 5 days.

FAM - FLIGHT ACTIVATION MONITORING NMO-ATFCM-FAM-E	E Web-based training explaining how Flight Activation Monitoring (FAM) works and its implications on flight operations. It also outlines the benefits of FAM in providing enhancements in Air Traffic Flow & Capacity Management (ATFCM). Duration: 1 hour.
BEST ATFCM PRACTICES FOR CRITICAL EVENTS AT AIRPORTS NMO-ATFCM-BEST-E	E This web-based training module is aimed at sharing best ATFCM practices in order to improve the management of critical events at airports. Within the concept of Collaborative Decision Making (CDM), it is recommended that all involved - ACCs, FMPs, TWRs, AOs and airport authorities - have a good knowledge and understanding not only of their own responsibilities, but also those of the other parties as well. It must always be remembered that any best practice mentioned in this WBT may require to be adapted to suit local procedures. Duration: 45 minutes.
INTRODUCTION TO AVIATION CRISIS MANAGEMENT IN EUROPE NMO-EACCC-INTRO	R This WBT module provides an Introduction to Aviation Crisis Management in Europe. It explains the roles of, and relationships between, the - European Aviation Crisis Coordination Cell (EACCC) - State Focal Points for aviation crisis - Eurocontrol Network Manager.
TOOLS AND INTERFACES	
Network Operations Portal The NOP Portal is designed to facilitate NM user access to all kinds of dynamic data and operational information in a consolidated way. Information is displayed according to the ATFCM phases: Strategic, Pre-tactical, Tactical, & Post Operations. The ultimate goal is to facilitate decision-making for all ATFCM actors by sharing the most up-to-date view on the Network Operations situation along the ATFCM cycle (plans, events, scenarios, real-time information on flights and measures, etc.).	
NETWORK OPERATIONS PORTAL FAQ NMO-NOP-FAQ-E	R This module covers the most Frequently Asked Questions (FAQ) on the NOP operational portlets.
CIAO AND NOP BASIC VIRTUAL CLASSROOM NMO-CIAO-NOP-BASIC-V NEW V	Online course covering Basic knowledge of the CHMI for AOs and NOP Duration: 1 day.
CIAO AND NOP ADVANCED NMO-CIA-NOP-ADV-C NEW C	The objective of this course is to provide the theoretical background and practical training necessary for the usage of the NOP (Network Operations Portal) and CIAO (Collaboration Human Machine Interface for Aircraft Operators). Duration: 2 days.

EVITA NMO-NOP-EVITA-E R	Web-based training module which describes the EVITA tool. This tool will support decision-making in crisis events that have an adverse impact on aviation in Europe.
Collaboration Human Machine Interface (CHMI) CHMI gives access to Network Operations via different means: CIAO, CIAM, CIAO, CIFLO, CITO and CIREN.	
CIAO AND NOP BASIC VIRTUAL CLASSROOM NMO-CIAO-NOP-BASIC-V NEW V	Online course covering Basic knowledge of the CHMI for AOs and NOP Duration: 1 day.
CIAO AND NOP ADVANCED NMO-CIA-NOP-ADV-C NEW C	The objective of this course is to provide the theoretical background and practical training necessary for the usage of the NOP (Network Operations Portal) and CIAO (Collaboration Human Machine Interface for Aircraft Operators). Duration: 2 days.
CIAO - CHMI INTERFACE FOR AIRCRAFT OPERATORS NMO-CIAO-HELP R	Web-based training module with detailed explanations of each function in the CIAO.
CIFLO - CHMI INTERFACE FOR FLOW MANAGEMENT POSITIONS NMO-CIFLO-HELP R	Web-based training module with detailed explanations of each function in the CIFLO.
CITO - CHMI INTERFACE FOR TOWERS NMO-CITO-HELP R	Web-based training package with detailed explanations of each function in the CITO.
CIAM - CHMI INTERFACE FOR AIRSPACE MANAGEMENT NMO-CIAM-HELP R	Web-based training module with detailed explanations of each function in the CIAM.
Centralised SSR Code Assignment and Management System (CCAMS)	
THE WHY, THE HOW AND THE WHEN OF CCAMS NMO-CCAMS-INTRO-E E	This centralised code assignment and management system (CCAMS) awareness module introduces the main concepts of CCAMS and SSR code allocation. Duration: 15 minutes.
CCAMS CONTINGENCY NMO-CCAMS-CONT-E E	The module describes the various CCAMS contingency scenarios and how they are handled. Some prior knowledge is assumed. If you are new to CCAMS, please have a look at "CCAMS Introduction" first. Duration: 20 minutes.

INITIAL INTEGRATED FLIGHTPLAN PROCESSING SYSTEM (IFPS)		
IFPS AND FLIGHT PLANNING E-LEARNING		A web-based training module providing an understanding of the Initial Integrated Flight Plan Processing System (IFPS) and of flight planning. This package can be followed on its own, but also serves as a pre-requisite for the more detailed IFPS classroom course.
NMO-IFPS-INTRO-E		Duration: 2 hours.
IFPS CLASSROOM		The objective of this course is to obtain the theoretical background and practical training for the Integrated Initial Flight Plan Processing System.
NMO-IFPS-ADV-C		Duration: 1 day.
FLIGHT PLAN GUIDE		This Flight Plan Guide allows users to search for the correct format to be used for the different fields of the CIAO Flight Plan via a database.
NMO-FPL		
ICAO 2012 FLIGHT PLANNING MODIFICATIONS		This web-based training package provides a detailed description of the modifications to the data exchange and procedures affecting flight planning systems as a result of the ICAO 2012 changes, including a description of the formats that will be applicable from 15 November 2012.
NMO-IFPS-2012-E		Duration: the duration depends on the degree of usage.
AIRCRAFT OPERATORS (AO)		
NM ADVANCED COURSE FOR AIRCRAFT OPERATORS		Focusing on the operational processes for Aircraft Operators, this course will provide a good theoretical knowledge of and practical training in ATFCM and Network Operations, covering IFPS, CIAO, NOP, ATFCM, Flight Efficiency and pre-tactical activities, and offering dedicated ops room visits.
NMO-AO-C	 	Duration: 5 days.
INTRODUCTION TO ATFCM		A web-based interactive ATFCM presentation giving an insight into Air Traffic Flow and Capacity Management in Europe as managed by NM
NMO-ATFCM-INTRO-E		Duration: 2 hours.
NMOC OPS ROOM TOUR		A virtual tour of the Network Manager Operations Centre (NMOC).
NMO-ATFCM-OPS-E		Duration: 15 minutes.
CIAO AND NOP BASIC VIRTUAL CLASSROOM		Online course covering Basic knowledge of the CHMI for AOs and NOP.
NMO-CIAO-NOP-BASIC-V	 	Duration: 1 day.
CIAO AND NOP ADVANCED		The objective of this course is to provide the theoretical background and practical training necessary for the usage of the NOP (Network Operations Portal) and CIAO (Collaboration Human Machine Interface for Aircraft Operators).
NMO-CIAO-NOP-ADV-C	 	Duration: 2 days.

CIAO - CHMI INTERFACE FOR AIRCRAFT OPERATORS NMO-CIAO-HELP R	Web-based training module with detailed explanations of each function in the CIAO.
NOP FAQ NMO-NOP-FAQ R	This module covers the most Frequently Asked Questions (FAQ) on the NOP operational portlets.
IFPS AND FLIGHT PLANNING E-LEARNING NMO-IFPS-INTRO-E E	A web-based training module providing an understanding of the Initial Integrated Flight Plan Processing System (IFPS) and of flight planning. This package can be followed on its own, but also serves as a prerequisite for the more detailed IFPS classroom course. Duration: 2 hours.
IFPS CLASSROOM NMO-ATFCM-MSG-E C	The objective of this course is to obtain the theoretical background and practical training for the Integrated Initial Flight Plan Processing System. Duration: 1 day.
FLIGHT PLAN GUIDE NMO-FPL R	This Flight Plan Guide allows users to search for the correct format to be used for the different fields of the CIAO Flight Plan via a database.
ATFCM MESSAGES NMO-ATFCM-MSG-E E	A package of 16 modules detailing messages used in ATFCM, including those relating to aerodrome closures, low visibility, flight suspensions, revision requests by AO, slots missed re-routing, message formats, AOWIR and more. Duration: 5 hours.
FAM - FLIGHT ACTIVATION MONITORING NMO-ATFCM-FAM-E E	Web-based training explaining how Flight Activation Monitoring (FAM) works and its implications on flight operations. It also outlines the benefits of FAM in providing enhancements in Air Traffic Flow & Capacity Management (ATFCM). Duration: 1 hour.
FLIGHT EFFICIENCY: RE-ROUTING & FUEL COSTS NMO-ATFCM-FE-E E	Aircraft operators face many challenges, including very competitive and deregulated aviation markets, unstable fuel prices and environmental constraints. Both ANSPs and Aircraft Operators (AO) have to improve the way they operate to ensure the sustainable growth of aviation whilst respecting the environment. Flight efficiency has a significant economic and environmental impact and is therefore a key component of the sustainable growth goal. Duration: A self-paced course which can be paused at any time.

BEST ATFCM PRACTICES FOR CRITICAL EVENTS AT AIRPORTS NMO-ATFCM-BEST-E	E	<p>This web based training module is aimed at sharing best ATFCM practices in order to improve the management of critical events at airports.</p> <p>Within the concept of Collaborative Decision Making (CDM), it is recommended that all involved - ACCs, FMPs, TWRs, AOs and Airport Authorities - have a good knowledge and understanding of not only their own responsibilities, but also those of the other parties as well.</p> <p>It must always be remembered that any Best Practice mentioned in this WBT may require to be adapted to suit local procedures.</p> <p>Duration: 45 minutes</p>
CAO 2012 FLIGHT PLANNING MODIFICATIONS NMO-IFPS-2012-E	E	<p>This web-based training package provides a detailed description of the modifications to the data exchange and procedures affecting flight planning systems as a result of the ICAO 2012 changes, including a description of the formats that will be applicable from 15 November 2012.</p> <p>Duration: the duration depends on the degree of usage.</p>
EVITA NMO-NOP-EVITA	R	<p>Web-based training module which describes the EVITA tool. This tool will support decision-making in crisis events that have an adverse impact on aviation in Europe.</p>
AIRPORT COLLABORATIVE DECISION MAKING: FROM CONCEPT TO IMPLEMENTATION AND PARTNERS' ROLES APT-ACDM-E	E	<p>Airport CDM is about partners working together more efficiently and transparently in how they work and share data. This course highlights in detail the Airport CDM concept elements in support of local Airport CDM implementation. The dedicated modules focus on the role, tasks and responsibilities of each CDM partner. Finally, in the last module, a flight is followed from one A-CDM airport to another. The course covers each milestone, highlighting the working practices at airports which have implemented A-CDM.</p> <p>Duration: 3 hours.</p>
INTRODUCTION TO AIR TRAFFIC FLOW AND CAPACITY MANAGEMENT ASM-ATFCM	E	<p>This course offers an introduction to ATFCM. It explains the rules and procedures that exist and introduces the main actors - the Network Manager, aircraft operators and flow management positions in area control centres. The course also describes the daily work necessary to achieve effective flow and capacity management.</p> <p>Duration: 5 days.</p>

FLOW MANAGEMENT POSITION – FMP

Web-based training material and classroom courses for flow management position staff.

Participation in classroom courses is subject to the completion of the following pre-requisites:

For FMP Module 2, completion of the E-learning courses "Introduction to ATFCM" and "Network Management Operations Centre (NMOC) Tour" is required.

For FMP Module 3, completion of the E-learning course "More about ATFCM" and attendance of an FMP Module 2 classroom course is required.

For FMP Module 4, completion of E-learning course "More about ATFCM" is required.

INTRODUCTION TO ATFCM		A web-based interactive ATFCM presentation giving an insight into Air Traffic Flow and Capacity Management in Europe as managed by NM
NMO-ATFCM-INTRO-E	E	Duration: 2 hours.
NMOC OPS ROOM TOUR		A virtual tour of the Network Manager Operations Centre (NMOC).
NMO-ATFCM-OPS	R	
FMP MODULE 2		Completion of this course will provide participants with an understanding of the fundamental concepts of the procedures applied by the NM and of FMPs.
NMO-FMP-2-C	C	Duration: 5 days.
FMP MODULE 3		An interactive ATFCM Course designed to show in practical terms the operational procedures explained in FMP Module 2 (NMO-FMP-2-C). The course is divided between classroom time and NMOC (Ops Room) time.
NMO-FMP-3-C	C	Duration: 5 days.
FMP MODULE 4		The course concentrates on regional issues and their impact on the Network. The area to which each refer is reflected in their title - For example Module 4-NORDIC, Module 4-CENTRAL, Module 4-SOUTH EAST etc.
NMO-FMP-4-C	C	Duration: 4 days.
CIFLO - CHMI INTERFACE FOR FLOW		Web-based training module with detailed explanations of each function in the CIFLO.
NMO-CIFLO-HELP	R	
ATFCM MESSAGES		A package of 16 modules detailing messages used in ATFCM, including those relating to aerodrome closures, low visibility, flight suspensions, revision requests by AO, slots missed re-routing, message formats, AOWIR and more.
NMO-ATFCM-MSG-E	E	Duration: 5 hours.

MORE ABOUT ATFCM NMO-ATFCM-MORE-E <div>E</div>	<p>This web-based training can be considered as the follow up to the “Introduction to ATFCM” WBT. It also serves as a pre-requisite to the FMP Module 3 and 4.</p> <p>Duration: 3 hours.</p>
FAM - FLIGHT ACTIVATION MONITORING NMO-ATFCM-FAM-E <div>E</div>	<p>Web-based training explaining how Flight Activation Monitoring (FAM) works and its implications on flight operations. It also outlines the benefits of FAM in providing enhancements in Air Traffic Flow & Capacity Management (ATFCM).</p> <p>Duration: 1 hour.</p>
IFPS AND FLIGHT PLANNING E-LEARNING NMO-IFPS-INTRO-E <div>E</div>	<p>A web-based training module providing an understanding of the Initial Integrated Flight Plan Processing System (IFPS) and of flight planning. This package can be followed on its own, but also serves as a prerequisite for the more detailed IFPS classroom course.</p> <p>Duration: 2 hours.</p>
NOP FAQ NMO-NOP-FAQ <div>R</div>	<p>This module covers the most Frequently Asked Questions (FAQ) on the NOP operational portlets.</p>
BEST ATFCM PRACTICES FOR CRITICAL EVENTS AT AIRPORTS NMO-ATFCM-BEST-E <div>E</div>	<p>This web based training module is aimed at sharing best ATFCM practices in order to improve the management of critical events at airports.</p> <p>Within the concept of Collaborative Decision Making (CDM), it is recommended that all involved - ACCs, FMPs, TWRs, AOs and Airport Authorities - have a good knowledge and understanding of not only their own responsibilities, but also those of the other parties as well.</p> <p>It must always be remembered that any Best Practice mentioned in this WBT may require to be adapted to suit local procedures.</p> <p>Duration: 45 minutes</p>
FLIGHT EFFICIENCY: RE-ROUTING & FUEL COSTS NMO-ATFCM-FE-E <div>E</div>	<p>Aircraft operators face many challenges, including very competitive and deregulated aviation markets, unstable fuel prices and environmental constraints. Both ANSPs and Aircraft Operators (AO) have to improve the way they operate to ensure the sustainable growth of aviation whilst respecting the environment. Flight efficiency has a significant economic and environmental impact and is therefore a key component of the sustainable growth goal.</p> <p>Duration: A self-paced course which can be paused at any time.</p>
FLIGHT LEVEL COMPLIANCE NMO-ATFCM-FLC-E <div>E</div>	<p>This presentation is applicable to dispatchers, pilots and controllers. It will explain why the RFL must be complied with.</p> <p>Duration: 15 minutes.</p>
EVITA NMO-NOP-EVITA <div>R</div>	<p>Web-based training module which describes the EVITA tool. This tool will support decision-making in crisis events that have an adverse impact on aviation in Europe.</p>

AIRPORT COLLABORATIVE DECISION MAKING: FROM CONCEPT TO IMPLEMENTATION AND PARTNERS' ROLES APT-ACDM-E	Airport CDM is about partners working together more efficiently and transparently in how they work and share data. This course highlights in detail the Airport CDM concept elements in support of local Airport CDM implementation. The dedicated modules focus on the role, tasks and responsibilities of each CDM partner. Finally, in the last module, a flight is followed from one A-CDM airport to another. The course covers each milestone, highlighting the working practices at airports which have implemented A-CDM. Duration: 3 hours.
TOWER STAFF	
INTRODUCTION TO ATFCM NMO-ATFCM-INTRO-E	A web-based interactive ATFCM presentation giving an insight into Air Traffic Flow and Capacity Management in Europe as managed by NM Duration: 2 hours.
CITO - CHMI INTERFACE FOR TOWERS NMO-CITO-HELP	Web-based training package with detailed explanations of each function in the CITO.
BEST ATFCM PRACTICES FOR CRITICAL EVENTS AT AIRPORTS NMO-ATFCM-BEST-E	This web based training module is aimed at sharing best ATFCM practices in order to improve the management of critical events at airports. Within the concept of Collaborative Decision Making (CDM), it is recommended that all involved - ACCs, FMPs, TWRs, AOs and Airport Authorities - have a good knowledge and understanding of not only their own responsibilities, but also those of the other parties as well. It must always be remembered that any Best Practice mentioned in this WBT may require to be adapted to suit local procedures. Duration: 45 minutes
ATFCM MESSAGES FOR TWR NMO-ATFCM-MSG-TWR-E	A package of 5 modules detailing messages used in ATFCM, including those relating to aerodrome closures, low visibility, flight suspensions and slots missed message. Duration: 45 minutes.
FAM - FLIGHT ACTIVATION MONITORING NMO-ATFCM-FAM-E	Web-based training explaining how Flight Activation Monitoring (FAM) works and its implications on flight operations. It also outlines the benefits of FAM in providing enhancements in Air Traffic Flow & Capacity Management (ATFCM). Duration: 1 hour.
AIRPORT COLLABORATIVE DECISION MAKING: FROM CONCEPT TO IMPLEMENTATION AND PARTNERS' ROLES APT-ACDM-E	Airport CDM is about partners working together more efficiently and transparently in how they work and share data. This course highlights in detail the Airport CDM concept elements in support of local Airport CDM implementation. The dedicated modules focus on the role, tasks and responsibilities of each CDM partner. Finally, in the last module, a flight is followed from one A-CDM airport to another. The course covers each milestone, highlighting the working practices at airports which have implemented A-CDM. Duration: 3 hours.

CIFLO - CHMI INTERFACE FOR FLOW NMO-CIFLO-HELP R	Web-based training module with detailed explanations of each function in the CIFLO.
AIRSPACE MANAGEMENT CELL	
INTRODUCTION TO ATFCM NMO-ATFCM-INTRO-E E	A web-based interactive ATFCM presentation giving an insight into Air Traffic Flow and Capacity Management in Europe as managed by NM Duration: 2 hours.
CIAM - CHMI INTERFACE FOR AIRSPACE MANAGEMENT NMO-CIAM-HELP R	Web-based training module with detailed explanations of each function in the CIAM.
NMOC OPS ROOM TOUR NMO-ATFCM-OPS R	A virtual tour of the Network Manager Operations Centre (NMOC).
CIFLO - CHMI INTERFACE FOR FLOW NMO-CIFLO-HELP R	Web-based training module with detailed explanations of each function in the CIFLO.








AIRPORT INTEGRATION AND THROUGHPUT


The Institute's airport-related courses mainly cover the work of the EUROCONTROL Airport Unit. The Airport Unit provides stakeholders with fast, easy-to-implement and cost-effective solutions to help enhance safety, capacity and efficiency in an environmentally friendly manner, thereby ensuring the integration of the airports into the European ATM network. The courses focus on airport operations, and bring together airports, airlines and air navigation service providers.

Of course, cooperation between airports, airlines and air navigation service providers is nothing new. It is as old as the industry itself. What is new is the very high degree of integration that is increasingly being required to optimise the use of two very limited resources: space on the ground and time.

- Airport Collaborative Decision-Making: from Concept to Implementation and Partners' Roles
- Airport Collaborative Decision-Making
- Airport CDM – Train the Trainer
- Total Quality Management for Airports
- Aerodrome Resource Management – Runway Safety
- Performance Indicator and Analysis Tool for Airports
- Advanced Surface Movement Guidance and Control Systems Implementation
- Airport Capacity & Performance

Airport Integration and Throughput

AIRPORT COLLABORATIVE DECISION MAKING: FROM CONCEPT TO IMPLEMENTATION AND PARTNERS' ROLES APT-ACDM-E	E	<p>Airport CDM is about partners working together more efficiently and transparently in how they work and share data. This course highlights in detail the Airport CDM concept elements in support of local Airport CDM implementation. The dedicated modules focus on the role, tasks and responsibilities of each CDM partner. Finally, in the last module, a flight is followed from one A-CDM airport to another. The course covers each milestone, highlighting the working practices at airports which have implemented A-CDM.</p> <p>Duration : Package of 8 modules -3 hours.</p>
AIRPORT COLLABORATIVE DECISION MAKING APT-ACDM	C	<p>Airport CDM is about all airport partners working together more efficiently by sharing data and acting on the basis of this common knowledge. This course explains the importance of common operational situational awareness and describes the local benefits and the gains to the overall ATM network.</p> <p>Duration: 3 days.</p>
AIRPORT CDM – TRAIN THE TRAINER APT-ACDM-T	C	<p>This course provides participants with a toolbox of techniques designed to facilitate the sharing of CDM knowledge amongst local partners. The topics covered include human factors aspects, which play a major role in making Airport CDM work. The course includes exercises on the evaluation of potential practical solutions to problems.</p> <p>Duration: 3 days.</p>
TOTAL QUALITY MANAGEMENT FOR AIRPORTS APT-TQM	C	<div>  <p>This course provides the skills you need to promote a quality culture throughout your organization, and understand the benefits of providing a sustainable quality and cost profile of customer services.</p> <p>Duration: 5 days</p> </div>
AERODROME RESOURCE MANAGEMENT - RUNWAY SAFETY APT-ARM	C	<p>This course is mainly for operational staff from airports and focuses on how to prevent runway incursions. It will help airports to build a strategy to prevent these occurrences from happening. One of the main points is the introduction of local runway safety teams, which are fundamental to ensuring the prevention of runway incursions.</p> <p>Duration: 5 days.</p>
PERFORMANCE INDICATOR AND ANALYSIS TOOL FOR AIRPORTS APT-PIATA-P	C	<p>PIATA+ is a versatile analysis and modelling tool that offers key functionality for effective airport performance assessment. It enables thorough analysis of collected airport data and modelling of the maximum runway system throughput in different scenarios. This course is offered upon request at the stakeholder's premises.</p> <p>Duration: 5 days.</p>
ADVANCED SURFACE MOVEMENT GUIDANCE AND CONTROL SYSTEMS IMPLEMENTATION APT-ASMGCS-IMP	C	<p>The key components of an A-SMGCS and their characteristics as well as the resulting implications for implementation and operation are discussed in detail. Additionally, practical experience gathered from actual implementation is shared wherever possible, in order to allow those intending to implement a system to make informed decisions based on in-service experience. Other topics covered include procurement issues, the specification of performance requirements and the monitoring of in-service performance. The course concludes with an overview of current research and possible future developments.</p> <p>Duration: 3 days.</p>

<div data-bbox="113 180 531 220">AIRPORT CAPACITY AND PERFORMANCE</div> <div data-bbox="113 276 234 316">APT-ACAP</div>	<div data-bbox="470 268 520 316"></div> <div data-bbox="531 180 1519 316"><p>The Stakeholders/Actors involved in ATM do not have the same background on all parts of the network, in this case airports and the determination of their capacity. If the Network CDM processes are to be improved, a better understanding of the existing interdependencies is pivotal.</p><p>Duration: 4 days.</p></div>
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ENVIRONMENT

The United Nations Intergovernmental Panel on Climate Change estimates aviation's impact on the environment as 2-3% of the world's CO₂ emissions. This percentage is likely to increase in the coming years owing to both growth in air traffic and the decarbonisation of other sectors. Aviation in Europe is faced with conflicting and growing demands: to increase capacity and connectivity on the one side, and to reduce environmental impact on the other side. The enhanced environmental performance of aircraft through technological improvements is slowing and ATM is expected to make an increasingly important contribution to aviation sustainability and the achievement of European performance targets.

EUROCONTROL stimulates environmental progress in air traffic management by assessing the environmental impact of ATM and promoting environmental best practices and a collaborative stakeholder approach to the mitigation of the environmental impact of aviation.

- Introduction to Environment
- Aviation and the Environment- Managing Green Airports
- Aviation and the Environment

INTRODUCTION TO ENVIRONMENT ENV-INTRO	E	This package covers the general issues associated with the environment and aviation. Indications of what actions you can take in your daily work/life to help mitigate the impact of aviation on the environment are addressed. It gives a basic grounding for both ATM personnel and the general public alike. Duration: Package of 3 modules – 50 minutes.
AVIATION AND THE ENVIRONMENT ENV-ENV	C	The Single European Sky (SES) initiative and the SES ATM Research (SESAR) Programme include efficiency and environmental objectives within their overarching objective of sustainable development. This course provides a broad overview of the environmental impact of the aviation industry and the measures that can be taken to improve sustainability. Duration: 5 days.
AVIATION AND THE ENVIRONMENT- MANAGING GREEN AIRPORTS ENV-APT	C	<div data-bbox="502 515 671 624">  </div> <div data-bbox="678 515 1450 624"> <p>This course gives an overview of the environmental aspects involved in airport operations.</p> <p>Duration: 5 days.</p> </div>







INFORMATION MANAGEMENT

The future will bring many changes to the way in which information is exchanged in ATM. Accurate information (aeronautical, weather, flight planning, etc.) is essential for efficient and safe flight. This is recognised through the inclusion of aeronautical information management (AIM) within the Single European Sky initiative, and with the crucial role of system-wide information management (SWIM) in SESAR.

The course provides an insight into the complex technical, operational and regulatory developments in this field, following the path outlined in the ICAO Roadmap for the Transition from AIS to AIM, moving towards SWIM.

- [AICM/AIXM](#)
- [European AIS Database - Operations](#)
- [From AIS to AIM Towards Swim](#)
- [Implementing Aeronautical Data Quality](#)

AICM/AIXM IM-CMXM		<p>The objective of this package is to explain the main concepts of the Aeronautical Information Conceptual Model and the Aeronautical Information exchange Model (AICM/AIXM) and how they relate to Air Traffic Management (ATM) and Aeronautical Information Publications (AIP).</p> <p>Duration: Package of 10 modules - 12 hours.</p>
EUROPEAN AIS DATABASE - OPERATIONS IM-EAD-OPS		<p>This package provides an overview of the EAD concept as well as the EAD Pro application. The emphasis of this training is on operational aspects, including the functions available for EAD Clients such as the helpdesk, the knowledge base, the EAD operational time lines and web mail. Furthermore, the different EAD Pro applications for Data Users, Published AIP Management System (PAMS), Static Data Operations (SDO), International NOTAM Operations (INO) as well as the integrated Briefing Facilities for ARO, are featured in detail during this training.</p> <p>Duration: Package of 34 modules - 4 hours.</p>
FROM AIS TO AIM TOWARDS SWIM IM-AIM		<p>AIM is about providing the right aeronautical information in the right place at the right time. This course explains how to implement AIM, and how it affects current AIS practice. The SES Aeronautical Data Quality IR, Digital NOTAMs and the European AIS Database are also covered, as is the evolution towards SWIM (system-wide information management).</p> <p>Duration: 4 days.</p>
IMPLEMENTING AERONAUTICAL DATA QUALITY IM-ADQ		<p>This course aims to provide stakeholders with the necessary understanding, tools, and experience to proceed with implementation of the ADQ regulation, EU 73/2010.</p> <p>Duration: 5 days.</p>



COMMUNICATIONS

Aeronautical telecommunications are a core enabler for air traffic management.

Today, traditional voice communications are no longer sufficient to support modern operations. The introduction – in addition to voice – of a variety of data transfer systems for new and existing mobile and fixed communications systems, makes this a rapidly developing sector of the industry.

The courses offered provide a detailed understanding of current, short-term and future communications networks and applications, and also cover the planned migration steps as part of the Single European Sky, SESAR and ICAO strategies.

- Ground Data Networks and Applications in Aviation
- Data Link Implementation in Europe
- Towards Voice over IP in Aeronautical Communications
- ATS Message Handling System
- European Frequency Management, Principle and Tools
- Voice Over IP in ATM Test Suite
- Introduction to ATS Messaging Management Centre (AMC)

GROUND DATA NETWORKS AND APPLICATIONS IN AVIATION COM-DATA		<p>This course provides a comprehensive overview of the data communication applications, technology and infrastructure used in ATM. The Pan-European Network Services (PENS) are covered in detail, including Surveillance, OLDI/FMTP, Messaging, and others. Related Single European Sky issues are analysed, together with strategic developments.</p> <p>Duration: 5 days.</p>
DATA LINK IMPLEMENTATION IN EUROPE COM-DLK		<p>This course addresses the implementation of data link services in Europe following the introduction of the Data Link Services Implementing Rule (Regulation 29/2009) amended by EU 2015/310.</p> <p>Duration: 5 days.</p>
TOWARDS VOICE OVER IP IN AERONAUTICAL COMMUNICATIONS COM-VOICE		<p>This course provides a detailed view of aeronautical voice telephony and radio networks, largely focusing on the transition of current systems to the Voice over Internet Protocol (VoIP). It looks in detail at VoIP principles and its future use in aeronautical communications, including crucial migration issues for integrating VoIP into the ATM network architecture.</p> <p>Duration: 5 days.</p>
ATS MESSAGE HANDLING SYSTEM COM-AMHS		<p>This course covers messaging techniques and their applications in ATM. It provides a detailed explanation of how to migrate from the current AFTN/CIDIN to the new AMHS systems, and the latter's new capabilities from both technical and operational perspectives. It also addresses related strategic developments in Europe and elsewhere.</p> <p>Duration: 5 days.</p>
EUROPEAN FREQUENCY MANAGEMENT, PRINCIPLE AND TOOLS COM-FREQ		<p>The communication, navigation and surveillance systems used in aviation rely on the availability of radio frequencies without interference. The optimised and flexible management of the radio spectrum allocated to aviation is a must in order to support today's operations and the future ATM evolution. This course will present today's international agreements and processes plus the automation systems used to manage European aviation frequency allocation.</p> <p>Duration: 5 days.</p>
VOICE OVER IP IN ATM TEST SUITE COM-VOTER		<p>The course helps all VOTER (EUROCONTROL VoIP in ATM Test Suite) users to understand the test suite structure, its installation, configuration and execution. The test result analysis and test report generation are introduced to complete the test work. The Voice Quality measurement part of VOTER is also introduced and demonstrated.</p> <p>Duration: 2 days.</p>
INTRODUCTION TO ATS MESSAGING MANAGEMENT CENTER (AMC) COM-AMC		<p>This AMC package provides first information on AMC and its user types. Then information for each user type is provided in separate modules: CCC operators, External COM operators, AMF-I users, Read/Only users.</p> <p>Duration: Package of 5 modules -2 hours.</p>















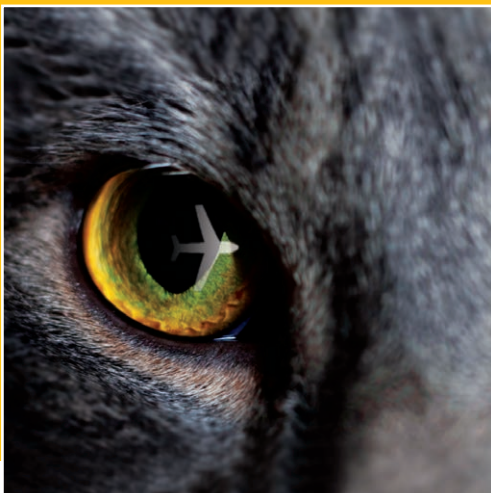
NAVIGATION

The navigational performance of an aircraft is dependent on two main factors: the navigation aids, whether ground or space-based, that are used, their geometry relative to the aircraft and the capabilities of the aircraft's avionics. The navigation domain addresses recent advances in navigation capabilities and the performance that can be delivered by the associated infrastructure. These advances include the development and introduction of performance-based navigation (PBN), which will enable improvements to be made in airspace design and will provide a far greater degree of flexibility in aircraft operations.

Ultimately, advanced navigation functionalities, with the support of appropriate ATM tools, will enable aircraft operators to conduct their flights in accordance with preferred trajectories, dynamically adjusted, in an optimum and cost-efficient manner.

- Implementing Performance Based Navigation (PBN) in ECAC
- Global Navigation Satellite System
- Area Navigation in European Terminal Control Areas (TMAs)
- Performance Based Navigation (PBN) Awareness Package
- Airspace Concept Workshop for PBN Implementation
- Navigation Infrastructure Assessment using DEMETER
- PEGASUS Toolbox

IMPLEMENTING PERFORMANCE BASED NAVIGATION (PBN) IN ECAC NAV-PBN		<p>This course, originally developed to support the ICAO Airspace workshops, explains the ICAO PBN concept and clarifies the differences between RNAV and RNP. It discusses the different navigation specifications together with the navigational infrastructure. It also considers the steps required to implement PBN in ECAC and discusses the PCP Implementing Rule (IR) ATM Functionality 1 (AF1) as well as the current status of the PBN IR.</p> <p>Duration: 4 days.</p>
GLOBAL NAVIGATION SATELLITE SYSTEM NAV-GNSS		<p>This course explains navigation satellite constellations, signal structures, system errors and augmentation. GNSS limitations and vulnerabilities are considered together with a review of GPS, GLONASS, GALILEO and Beidou evolutions. On completion, participants should have an in-depth understanding of GNSS and its benefits for civil aviation.</p> <p>Duration: 5 days.</p>
AREA NAVIGATION IN EUROPEAN TERMINAL CONTROL AREAS (TMAS) NAV-PRNAV-RNAV1		<p>This generic e-learning module describes the use of Performance Based Navigation (PBN) in the TMA, specifically RNAV1 which within Europe is termed Precision RNAV (P-RNAV). The package addresses aircraft functionality, the benefits of RNAV</p> <p>SIDs/STARs, the different types of waypoint and how turn performance is affected, and a number of ATC best practices, including RTF phraseology, specifically related to RNAV operations. This package has been updated to reflect both PBN and the latest changes in the ATC Flight Plan.</p> <p>Duration: 1 hour 20 minutes.</p>
PERFORMANCE BASED NAVIGATION (PBN) AWARENESS PACKAGE NAV-PBN-AWR		<p>This upgraded WBT provides detailed information on the 3 components of PBN: navigation applications, navigation specifications and navigation infrastructure. The WBT explains the concept, its enablers and provides detailed information on how to implement PBN.</p> <p>This version of the training has been fully aligned to the new PBN manual (ICAO Doc 9613 Edition 4) released in 2013.</p> <p>Duration: Package of 4 modules - 4 hours.</p>
AIRSPACE CONCEPT WORKSHOP FOR PBN IMPLEMENTATION NAV-AIR	 	<p>The workshop details the activities described in the Airspace Concept Handbook for PBN Implementation. PBN implementation is about teamwork and is a multi-disciplined task and a practical exercise, which demonstrates the importance of good airspace design to reduce workload, enforces this message.</p> <p>Duration: 4 days.</p>
NAVIGATION INFRASTRUCTURE ASSESSMENT USING DEMETER NAV-DEM	 	<p>A very specific tools course aimed for navigation infrastructure planners and technical experts only. The course explains how to use DEMETER for infrastructure assessment and optimization and includes practical exercises. This training should support terrestrial infrastructure assessments.</p> <p>Duration: 3 days.</p>
PEGASUS TOOLBOX NAV-PEG	 	<p>PEGASUS supports the validation of Space-Based Augmentation Systems and Ground-Based Augmentation Systems as well as the future GALILEO system for civil aviation use. PEGASUS is designed to assist ANS providers and stakeholders in evaluating the performance of satellite navigation signals-in-space.</p> <p>Duration: 5 days.</p>








SURVEILLANCE

Surveillance is a key part of ATM. Radar, the mainstay of surveillance for many years, is now being supplemented by a variety of newer techniques such as ADS-B and multilateration. The key words for the future of surveillance are “performance” and “interoperability”. These aspects are covered by the Surveillance Performance and Interoperability Implementing Rule (SPI IR) which is addressed in the surveillance courses that are available.

The Institute offers courses covering the principles of both traditional and new surveillance techniques. Additionally, a range of skills training is available specifically dealing with surveillance products such as ATM Surveillance Tracker and Server (ARTAS) systems, Surveillance Analysis Support System for Centre (SASS-C) software and Surveillance Data Distribution System (SDDS).

- The Surveillance Chain from Sensor to Display
- Implementation of Automatic Dependent Surveillance - Broadcast and Multilateration
- Advanced Radar Technology
- Surveillance Data Distribution System
- ARTAS: From concept to reality
- ARTAS: Tuning the Tracker to Optimal Performance
- ARTAS: Local ARTAS Maintenance and Operational Support - Technical Watch Operator
- Introduction to Sensor Evaluation with SASSC
- In-depth Evaluation of the Surveillance Infrastructure using SASS-C
- Solid Surveillance Planning Based on Coverage Analysis
- A concrete example of on-site WAM Performance Analysis

THE SURVEILLANCE CHAIN FROM SENSOR TO DISPLAY SUR-CHAIN 	This course provides an overview - relevant for both civil and military - of the complete Surveillance Chain and of avionics relevant to surveillance. In addition surveillance aspects in SES/SESAR and Centralised Services are discussed. Duration: 5 days.
IMPLEMENTATION OF AUTOMATIC DEPENDENT SURVEILLANCE - BROADCAST AND MULTILATERATION SUR-ADS-B-MLAT 	This course provides an overview of ADS-B, Multilateration and an analysis of the performance reached by those systems. Duration: 4 days.
ADVANCED RADAR TECHNOLOGY SUR-RAD-ADV 	Through a theoretical and practical session the course gives an in-depth view of the complete radar chain (primary, secondary, including Mode S), from detection to plot output. As such the course will help to understand the radar as an important contributor to safety and performance. Duration: 4 days.
SURVEILLANCE DATA DISTRIBUTION SYSTEM SUR-SDDS 	SDDS (Surveillance Data Distribution), the successor of RMCDE, is the European state-of-the-art system for Surveillance Data Distribution and as such operational in an increasing number of European States. This course leads to a basic understanding of the SDD network architecture, and to basic practical skills in configuring and managing the SDDS. Duration: 4 days.
ARTAS: FROM CONCEPT TO REALITY SUR-ARTAS 	ARTAS is the European state-of-the-art SDPS (surveillance data processing system). It is operational in an increasing number of European states and is being implemented in a large number of other states for pre-operational evaluation. This course provides a theoretical and practical introduction to the most recent ARTAS version (currently V8). Duration: 4 days.
ARTAS : TUNING THE TRACKER TO OPTIMAL PERFORMANCE SUR-ARTAS-TRK 	ARTAS is the European state-of-the-art SDPS (surveillance data processing system). It is operational in an increasing number of European states and is being implemented in a large number of other states for pre-operational evaluation. This course provides an in-depth understanding of the ARTAS tracking algorithm and corresponding tuning. Duration: 4 days.
ARTAS: LOCAL ARTAS MAINTENANCE AND OPERATIONAL SUPPORT – TECHNICAL WATCH OPERATOR SUR-ARTAS-LTWO 	ARTAS Local Maintenance and Operational Support and Technical Watch Operator training course. Duration: 5 days.

INTRODUCTION TO SENSOR EVALUATIONS WITH SASS-C SUR-VERIF-INTRO 	Surveillance Analysis Support System for Centre (SASS-C) is a software program for the evaluation and analysis of surveillance sensors. This course leads to basic skills in surveillance sensor evaluation and is designed for SASS-C users with little or no experience. The course also describes the role of SASS-C within the Single European Sky context. Duration: 3 days.
IN-DEPTH EVALUATION OF THE SURVEILLANCE INFRASTRUCTURE USING SASS-C SUR-VERIF-ADV 	Surveillance Analysis Support System for Centre (SASS-C) is a software program for the evaluation and analysis of surveillance sensors. This course leads to advanced skills in surveillance sensor evaluation and is designed for experienced SASS-C users. The course also describes the role of SASS-C within the Single European Sky context. Duration : 5 days.
SOLID SURVEILLANCE PLANNING BASED ON COVERAGE ANALYSIS SUR-PREDICT 	In this course CAPTv2, a SASS-C-V7 module for coverage analysis and planning, is the enabling software tool for achieving the main objective, i.e. planning surveillance system installations, based on solid and objective coverage analysis. CAPTv2 is very user-friendly and also runs as a stand-alone tool on a Windows platform. Duration: 2 days.
A CONCRETE EXAMPLE OF ON-SITE WAM PERFORMANCE ANALYSIS SUR-MLAT-PERF  	This one day training is a unique opportunity to learn everything you need to know about the current WAM Performance Analysis : Precision of Detection, Horizontal Accuracy, False targets... Duration: 1 day.

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DATA PROCESSING

The data processing domain addresses all systems which process flight data and environment data in support of integrated ATM operations. The domain is therefore one of the enablers for the achievement of integration and interoperability between systems, and contributes to the strategic objectives of uniformity and capacity. The domain is a main contributor to the development of community specifications and implementing rules in the context of the mandates provided by the European Commission to EUROCONTROL in support of the Single European Sky regulation programme.

The course provides an overview of how the flight data processing system (FDPS) and the surveillance data processing system (SDPS) manage and integrate data through all phases of flight. Value Added Tools are as well looked into in order to provide a comprehensive understanding of the full data processing chain.

- Understanding the Data Processing in ATM

**UNDERSTANDING THE DATA PROCESSING
CHAIN IN ATM**

DPS-DPC



This course provides a basic foundation of knowledge and understanding of the principles used in ATM data processing (flight data processing [FDP], surveillance data processing [SDP] and added value functions) and an overview of their use in ATM operations. All data processing aspects are related to the Single European Sky (SES) implementing rules.

Duration: 5 days.



SAFETY MANAGEMENT

In spite of a downturn in traffic over recent years, air traffic in Europe is increasing again, and the implementation of the Single European Sky will see new air navigation system technology and concepts for ATM/ANS being introduced, with increasing interactions with other fields of civil aviation such as airworthiness, air operations and aerodromes. The regulatory framework applicable to ATM/ANS requires that service providers be able to demonstrate that the system is being managed in an effective and proactive manner and that it is delivering high(er) safety performance.

These courses help providers of ATM/ANS services to understand how to safely manage their services in a manner which adds value and is compliant with the EU legislation in force.

The range of courses is designed to offer everything, from a general introduction to the topic to specialist knowledge of specific safety management techniques.

The diagrams on the following pages summarise the SAF courses available before and after the publication of:

- the new Regulation laying down common requirements for service providers and the oversight thereof in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal Regulation Nos. 1035/2011, 1034/2011 and 482/2008), and
- its Acceptable Means of Compliance (AMC) and Guidance Material (GM).

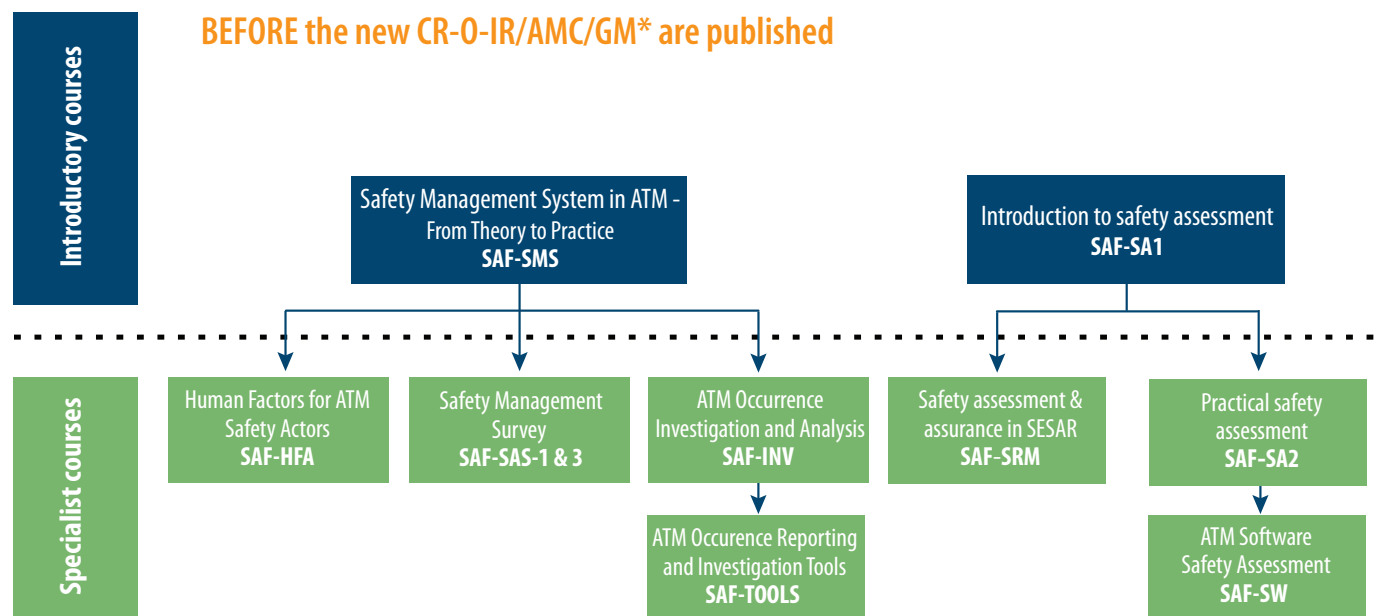
The courses in this domain are part of a number of training programmes described in Part 2.

All the courses shown may be delivered on site, on request. IANS is willing, as far as possible, to tailor these courses to the specific needs of its customers.

Please note that attendance of some courses is subject to meeting pre-requisites. Participants must check these pre-requisites and ensure that they meet them before requesting registration.

- Management & Oversight of Changes : The Basic
- Safety Nets
- Safety Management System in ATM (From Theory to Practice)
- Introduction to Safety Assessment
- Practical Safety Assessment
- ATM Software Safety Assessment
- Human Factors for ATM Safety Actors
- ATM Occurrence Investigation and Analysis
- ATM Occurrence Reporting and Investigation Tools
- Safety Management Survey stage 1
- Aircraft Accident Investigation
- Management & Oversight of Changes in ATM/ANS
- Assessment of Changes to the ATM/ANS Functional System Part 1
- Assessment of Changes to the ATM/ANS Functional System Part 3
- Monitoring of Changes in ATM/ANS Part 1
- Safety Assessment and Assurance in SESAR

Relationship Between SAF-Courses

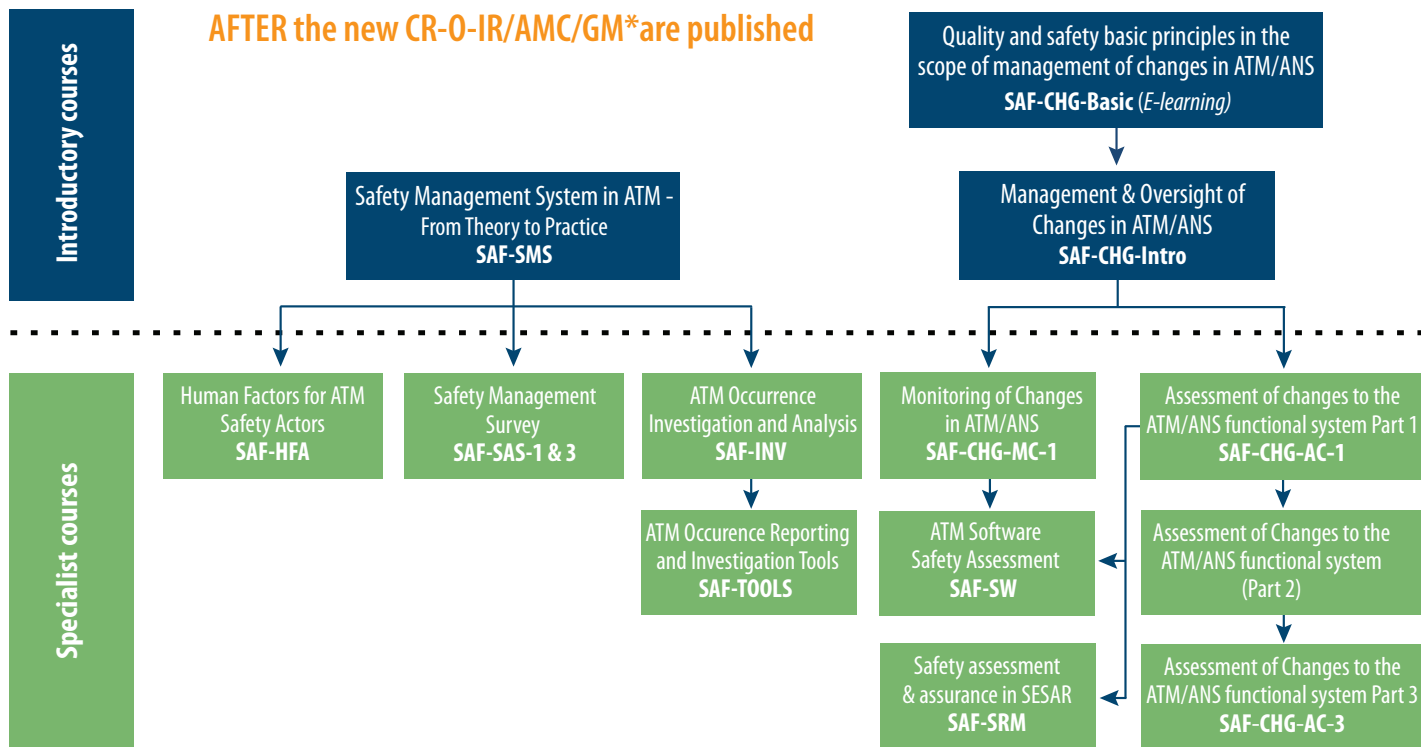


* CR-O-IR/AMC/GM: regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM)



Relationship Between SAF-Courses

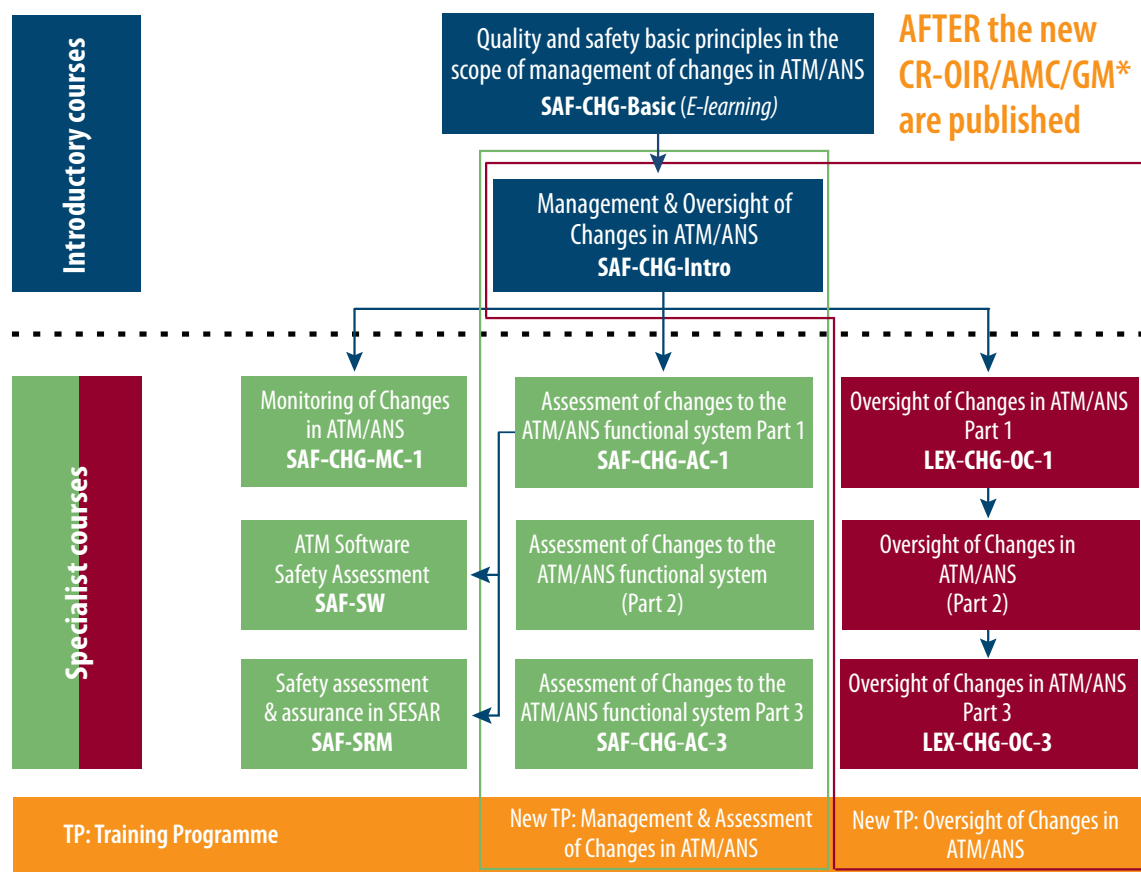
As soon as the new regulation and its AMC/GM are published, a new portfolio of courses will be available, consisting of existing courses (updated, as necessary, to be consistent with the new IR/AMC/GM) and new courses (addressing the significant changes introduced by the new IR/AMC/GM, especially in relation to ATM/ANS changes).










* CR-O-IR/AMC/GM: regulation laying down common requirements for service providers and the oversight in ATM/ANS and other ATM network functions (based on EASA opinion 03/2014 and expected to repeal regulations No. 1035/2011, 1034/2011 and 482/2008) and its Acceptable Means of Compliance (AMC) and Guidance Material (GM)





IANS Courses in Relation to ATM/ANS Changes

As a number of new courses are introduced in relation to ATM/ANS changes, the following diagram focuses on the proposed portfolio of IANS courses in relation to ATM/ANS changes.



MANAGEMENT & OVERSIGHT OF CHANGES: THE BASIC SAF-CHG-BASIC E	This e-learning module presents the fundamental definitions, concepts and principles for the safety management of changes in ATM/ANS, in accordance with the Regulation laying down common requirements for ATM/ANS service providers and oversight in ATM/ANS (based on EASA opinion 03/2014). Duration: 2 hours.
SAFETY NETS SAF-NETS E	This awareness package allows you to discover safety nets and STCA, STCA implementation and STCA key messages. Duration: Package of 3 modules - 30 minutes.
SAFETY MANAGEMENT SYSTEM IN ATM (FROM THEORY TO PRACTICE) SAF-SMS C	This course provides an introduction to all theoretical aspects together with the implementation issues of effective and pro-active safety management systems within air traffic management in order to improve participants' safety awareness, including understanding of safety roles and responsibilities within an organisation. Duration: 5 days.
INTRODUCTION TO SAFETY ASSESSMENT SAF-SA1 C	This course is designed for a wide audience, to provide an overview of the safety assessment process when changes are introduced to the ATM/ANS system, in the context of a quality and safety management system. It is based on the relevant Implementing Rule (IR), Acceptable Means of Compliance (AMC) and Guidance Material (GM) within the EASA framework (Regulation (EC) No 216/2008). The course also highlights the links with SESAR and interoperability. Duration: 5 days.
PRACTICAL SAFETY ASSESSMENT SAF-SA2 C	The Practical Safety Assessment course builds on the knowledge taught on the Introduction to Safety Assessment course by undertaking practical safety assessment of a real change to the ATM/ANS system. The course covers the complete system life cycle of the functional system. Duration: 5 days.
ATM SOFTWARE SAFETY ASSESSMENT SAF-SW C	The modern ATM system relies heavily on software systems to function efficiently. This course provides guidance on how to develop software safety assurance system, allocation of a software assurance level and demonstrate compliance to EC Regulation No 482/2008. Duration: 5 days.
HUMAN FACTORS FOR ATM SAFETY ACTORS SAF-HFA C	This course covers the fundamentals of human factors and is accompanied by actual ATM operational examples. It is designed for a wide audience to improve the understanding of the human role in keeping the ATM system safe. Duration: 5 days.

ATM OCCURRENCE INVESTIGATION AND ANALYSIS SAF-INV 	<p>The course provides the theoretical knowledge and practical skills to enable ATM unit investigators to conduct an internal ATM occurrence investigation. The course is based on best-practice systemic ATM safety investigation techniques and the efficient use and synchronised interpretation of the Systemic Occurrence Analysis Methodology guidelines.</p> <p>Duration: 5 days.</p>
ATM OCCURRENCE REPORTING AND INVESTIGATION TOOLS SAF-TOOLS 	<p>This course is designed to introduce participants to the use of the taxonomy and different tools available to support safety occurrence reporting, investigation, data analysis and data exchange developed by EUROCONTROL.</p> <p>Duration: 5 days.</p>
SAFETY MANAGEMENT SURVEY-STAGE 1 SAF-SAS-1 	<p>Safety survey activities complement other SMS activities to help ensure the on-going safety of service provision. Whereas many aspects of an SMS focus on failure, the value of surveys is that they identify the positive factors that contribute to safety. The course will be of particular benefit to ATM staff conducting safety surveys within an SMS.</p> <p>Duration: 3 days followed by 2 days 3-4 months later.</p>
AIRCRAFT ACCIDENT INVESTIGATION SAF-ACINV 	<p>The course addresses the following topics:</p> <ul style="list-style-type: none"> • Aviation organization, regulatory agencies and management systems • Introduction to ICAO SARPs • Regulatory overview and Annex 14 SARPs • Investigation authorities • State obligations • Participating in an investigation • Rights and obligations of participants • Conducting an investigation • The airline advisor and expert • Airline support functions • Accident reporting • Safety recommendations • Airline go-team. <p>Duration: 5 days.</p> 
MANAGEMENT & OVERSIGHT OF CHANGES IN ATM/ANS SAF-CHG-INTRO  	<p>This course provides an overview of:</p> <ul style="list-style-type: none"> • the management of changes • the process of change assessment (safety perspective), and • the process of oversight of changes <p>It is consistent with the new Regulation laying down common requirements for ATM/ANS service providers (based on EASA opinion 03/2014).</p> <p>Duration: 5 days.</p>

ASSESSMENT OF CHANGES TO THE ATM/ANS FUNCTIONAL SYSTEM PART 1 SAF-CHG-AC-1 NEW 	<p>The course provides an overview of the principal steps to be undertaken during the safety (support) assessment of a change to the ATM/ANS functional system.</p> <p>It is consistent with the new Regulation laying down common requirements for ATM/ANS service providers (based on EASA opinion 03/2014).</p> <p>Duration: 4 days.</p>
ASSESSMENT OF CHANGES TO THE ATM/ANS FUNCTIONAL SYSTEM PART 3 SAF-CHG-AC-3 NEW 	<p>This course provides participants with a place to present their work ('Part 2') and get feedback from both the instructional team and other course participants.</p> <p>It is consistent with the new Regulation laying down common requirements for service providers (based on EASA opinion 03/2014).</p> <p>Duration: 2 days.</p>
MONITORING OF CHANGES IN ATM/ANS PART 1 SAF-CHG-MC-1 NEW 	<p>The course covers all aspects of the safety monitoring of changes in operations. It addresses in particular issues relating to the maintenance/update of safety cases and/or safety support cases, the follow-up of safety requirements during operations and the migration/move towards a unit safety case.</p> <p>Duration: 4 days.</p>
SAFETY ASSESSMENT AND ASSURANCE IN SESAR SAF-SRM NEW 	<p>This course provides a theoretical and practical guide on how to do safety assessment and develop safety assurance in SESAR. Through this course certificate, you can build the safety knowledge and develop the safety skills you need to accompany the SESAR developments.</p> <p>Duration: 5 days.</p>





SECURITY MANAGEMENT

A security incident may have a very negative impact on flight safety, but it can also impact the provision of air navigation services, the availability of ATM/CNS (Communications Navigation Surveillance) infrastructure or the confidentiality, integrity and availability of data;

Future operational concepts such as SESAR and NextGen will increasingly rely on information-sharing and the use of new technologies. It is therefore vital to protect ATM assets if we are to enable the level of safety, integration and interoperability required under future operational concepts. ATM assets include aircraft, people (e.g. passengers, crew and ATM personnel), physical infrastructures, Communication, Navigation & Surveillance (CNS systems), ICT (Information and Communications Technologies) systems and operational data.



These courses support air navigation service providers and NSA staff in understanding how to ensure the required level of security in managing their services in a manner that is compliant with the regulations in force.

The range of courses is designed to offer a basic understanding of security regulation and management and to explain in more detail the role of cyber security in ATM.

All the courses shown may be delivered on site, on request. IANS is willing, as far as possible, to tailor these courses to the specific needs of its customers.

Please note that attendance of some courses is subject to meeting pre-requisites. Participants must check these pre-requisites and ensure that they meet satisfy them before requesting registration.

- [Cyber Security in ATM](#)
- [Managing Security in ATM](#)

CYBER SECURITY IN ATM		This course describes the various cyber threats, including impact and vulnerabilities, to the ATM system. Cyber in this context means CNS and Information Management. Security management in SWIM is presented as a case study. The course also explains how to manage cyber security incidents. Duration: 2 days.
SEC-CYBER	NEW 	
MANAGING SECURITY IN ATM		This course is an awareness course for ATM staff dealing with ATM security as regulators, project managers or ANSP security staff. It provides participants with a basic understanding of the ATM security regulation framework and the purpose of security management systems, and particularly focuses on the process of carrying out a risk assessment. Duration: 3 days.
SEC-MS	NEW 	



HUMAN PERFORMANCE IN ATM












Human performance impacts all ATM-related aspects - at the individual, team and organisational levels. It is a driver of successful outcome of ATM tasks. This includes the management of job-related changes resulting from continuous technical and procedural improvements. As air traffic management system is highly reliant on human performance, it is essential to match organizational objectives and staff competencies as closely as possible in order to support the delivery of an effective, efficient and safe ATM system.

With that in mind, the Institute addresses human performance aspects of ATM through a selection of courses that support ATM operations and incorporate human factors aspects of ATM network, Single European Sky and SESAR programmes.








The training we provide in this domain of our activities, supports ANSPs in complying with the latest updates to EU Commission Regulation in acquiring and maintaining their staff proficiencies (e.g. licensing) as well.

- TRM in ATM
- Teamwork
- Stress and Fatigue management
- Fatigue Risk Management
- Presentation skills
- Human Factors for ATM Safety Actors
- Integrating Human Factors in ATM Projects
- Human Error Analysis with HERA
- Theoretical Training Instructor
- Design of ATC Simulation Exercises and Courses
- Practical Training Instructor Skills for OJTI and STDI
- Controller Competency Assessor
- Operational Supervisor
- TRM Facilitator
- Practical Training Instructor Skills for OJTI and STDI - Refresher
- Controller Competency Assessor - Refresher
- Operational Supervisor - Refresher
- Mempac
- Safer
- Human Factors Case
- Systems Thinking for Safety

Human Performance in ATM

TRM IN ATM HUM-TRM-A		Team Resource Management in ATM-TRM-A course is designed to support ATCO, ATSEP, AIM and other professionals in their effort in addressing Human Factors and Safety in ATM operations. This three-day course provides an understanding of TRM, an awareness of the benefits of TRM for the operational safety culture and the methods preferably employed in a TRM program. Duration: 3 days.
TEAMWORK ATC-TEAMW	 	This package addresses teamwork issues in human performance, communications and the work environment as covered in the Common Core Content Basic Training syllabus for the human factors subject. Duration: Package of 5 modules – 2 hours.
STRESS AND FATIGUE MANAGEMENT HUM-SFM	 	Following a requirement of EASA regulations, EUROCONTROL is opening a new safety related course on fatigue and stress management. The course will enable participants through practise and discussions to grasp the key factors producing stress and fatigue, to evaluate and recognise impacts and develop coping strategies. Duration: 3 days.
INTRODUCTION TO THE STRESS EFFECT HUM-STRESS	 	STRESS is an important factor that impacts performance in ATM. We all have heard the term and have an idea about it but are we aware of the definitions? Are we aware of what causes STRESS? what are the effects? This E-learning gives you the basics on what is STRESS. Duration : 1 hour.
FATIGUE RISK MANAGEMENT HUM-FAT		Fatigue Risk management supports shift workers in safety critical industries (Air Traffic Control) to understand what they need to do to avoid fatigue at work. Duration : 45 minutes.
PRESENTATION SKILLS HUM-PRES		Delivering a presentation is considered to be an important element from the set of professional skills for ATM personnel, be it for info sharing, project planning or presenting, or training purpose. The course participants will have an opportunity to develop the basic presentation skills by practicing both preparation and delivery of presentations. Duration: 3 days.
HUMAN FACTORS FOR ATM SAFETY ACTORS SAF-HFA		This course covers the fundamentals of human factors and is accompanied by actual ATM operational examples. It is designed for a wide audience to improve the understanding of the human role in keeping the ATM system safe. Duration: 5 days.
INTEGRATING HUMAN FACTORS IN ATM PROJECTS HUM-HF-CASE		This course presents a practical process to address and manage Human Factors (HF) benefits and issues throughout an ATM project life-cycle. In terms of validation, this is a crucial step to ensure that a concept or a system will deliver its intended (human) performance. Duration: 4 days.

Human Performance in ATM

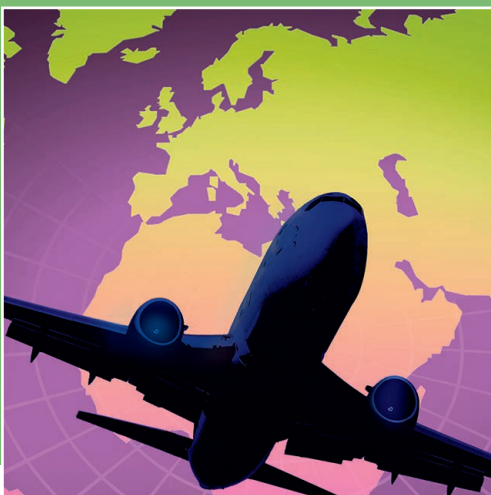
HUMAN ERROR ANALYSIS WITH HERA HUM-HERA		<p>This course offers the opportunity to become familiar with the HERA technique and to be able to use it when analysing errors within the framework of an ATM incident investigation. Additionally, it provides a general understanding of Human Factors in order to help participants make the most of the technique.</p> <p>Duration : 4 days.</p>
THEORETICAL TRAINING INSTRUCTOR HUM-TTI		<p>This course is appropriate for colleagues who will be asked to design, develop and deliver theoretical training for ATM staff and/or presentation on ATM related events. It aims at fulfilling criteria from AMC to Part-ATCO, subpart C, Section 1 (Instructors) for Commission Regulation (EU) 2015/340.</p> <p>Duration: 5 days.</p>
DESIGN OF ATC SIMULATION EXERCISES AND COURSES HUM-SIM		<p>This course explains from both theoretical and practical perspectives the principles for creating effective ATC simulation exercises and courses and developing ATC simulation courses.</p> <p>Duration: 8 days over 2 weeks.</p>
PRACTICAL TRAINING INSTRUCTOR SKILLS FOR OJTI AND STDI HUM-OJTI		<p>The OJTI/STDI Training Programme provides theoretical knowledge and practical skills for radar controllers who will undertake OJTI/STDI duties. This course is open to all “would-be” OJTIs/STDIs but has the added value of being an approved course (Belgian Supervisory Authority), for those requiring it; which includes an examination and assessments in both theory and practical OJTI/STDI skills.</p> <p>As of 1st of January 2015 this course is subject to a User-Pays-Principle – course registration is subject to a fee for all participants.</p> <p>Duration: 10 days over 2 weeks.</p>
CONTROLLER COMPETENCY ASSESSOR HUM-CCA		<p>This course is provided for air traffic controllers who will assess the competence of other controllers. The assessment task can involve the issue of a licence or new unit endorsement. As part of a local competence scheme, the assessment task can also include the renewal of an existing unit endorsement.</p> <p>As of 1st of January 2015 this course is subject to a User-Pays-Principle – course registration is subject to a fee for all participants.</p> <p>Duration: 5 days.</p>
OPERATIONAL SUPERVISOR HUM-SUP		<p>This course is primarily intended to equip newly appointed ATS supervisors to perform effectively in their supervisory role. It may also be of value to experienced supervisors who wish to broaden their knowledge.</p> <p>Duration: 5 days.</p>
TRM FACILITATOR HUM-TRM-F		<p>Team Resource Management is an operational concept for ATCOs and other ATM staff that is based on Crew Resource Management concepts used in aircraft crew/staff environments. Both TRM and CRM are procedures and training systems in a system where human error can have devastating effects. TRM as CRM is used primarily for improving air safety. The aim of this course is to provide training in practical facilitation skills.</p> <p>Duration: 5 days.</p>



Human Performance in ATM

PRACTICAL TRAINING INSTRUCTOR SKILLS FOR OJTI AND STDI - REFRESHER HUM-OJTI-R 	<p>This course provides experienced air traffic controller OJTIs with refresher training that highlights and reinforces the knowledge and techniques required to conduct effective on-the-job training. It is recommended that this course should be taken by suitably qualified OJTIs at least every 5 years.</p> <p>The course contains a practical OJTI session which is subject to examination.</p> <p>As of 1st of January 2015 this course is subject to a User-Pays-Principle – course registration is subject to a fee for all participants.</p> <p>Duration: 4 days.</p>
CONTROLLER COMPETENCY ASSESSOR - REFRESHER HUM-CCA-R 	<p>This course provides experienced air traffic controllers who are competency assessors/examiners with refresher training that highlights and reinforces the knowledge and skills required to conduct effective assessments and is compliant with ATCO Licencing regulation 2015/340. It is required that this course should be taken by suitably qualified assessors at least every 3 years and a valid assessor/examiner endorsement will be required for all course participants.</p> <p>As of 1st of January 2015 this course is subject to a User-Pays-Principle – course registration is subject to a fee for all participants.</p> <p>Duration : 2 days.</p>
OPERATIONAL SUPERVISOR - REFRESHER HUM-SUP-R 	<p>This course provides experienced ATC Supervisors with a refresher training that highlights, reinforces and broadens the knowledge and techniques necessary to perform effectively in their supervisory role.</p> <p>Duration : 3 days.</p>
MEMPAC ATC-MEMPAC  	<p>This package provides participants with an understanding of human capabilities, the way in which we process information and our limits. It addresses perception, cognition, attention and memory as covered in the human factors section of the ATCO CCC for rating training.</p> <p>Duration: Package of 5 modules - 1 hours 45 minutes.</p>
SAFER ATC-SAFER  	<p>The objective of this package is to give participants an understanding of human error and safety, and to explain the relationship between the two. Additionally, the package provides knowledge of the different types of errors that can be made, differentiates between errors and violations, and describes error-prone conditions.</p> <p>Duration: Package of 5 modules – 2 hours + manual and case study.</p>
HUMAN FACTORS CASE HUM-HFC 	<p>This module explains how to systematically manage the identification and treatment of Human Factors issues as early as possible in a project lifecycle.</p> <p>Duration: 40 minutes.</p>
SYSTEMS THINKING FOR SAFETY HUM-SYS  	<p>The course will explore concepts of safety and systems, perspectives of the people in systems, system conditions, system behaviour and outcomes. It is delivered in a workshop format and provides theoretical background for the majority of the existing SAF and HUM Domain courses.</p> <p>Duration : 2 days.</p>





EU LEGISLATION FOR THE SINGLE EUROPEAN SKY (ATM/ANS)

EU legislation for the Single European Sky is developing rapidly, and impacts more and more the way regulated parties operate: ATM/ANS service providers, the network manager, competent authorities in ATM/ANS (including NSAs), ATM/ANS system manufacturers, EASA, etc. It is therefore important to become familiar with the relevant EU legislation in force, to keep up-to-date with on-going regulatory developments, and to understand how it will affect the way you operate.

This domain includes a number of courses which support:

- staff working for competent authorities in ATM/ANS (including NSAs) in fulfilling their tasks effectively;
- staff working for providers of ATM/ANS services in implementing relevant EU legislation effectively.

The courses in this domain are part of a number of Training Programmes described in Part 2. All the courses shown may be delivered on site, on request. IANS is willing, as far as possible, to tailor these courses to the specific needs of its customers.

Please note that attendance of some courses is subject to meeting pre-requisites. Participants must check these pre-requisites and ensure that they meet satisfy them before requesting registration.

NB: A number of courses from other training domains address in more detail specific implementing rules (and their related AMC/GM or community specification, if any).

Basic courses

- Introduction to the EU ATM/ANS Regulatory Framework
- Aviation Law for Managers
- The EASA Basic Regulation (No2016/2008)
- Introduction to EU Legislation for SES
- Functions of a National Supervisory Authority
- Audit Techniques and Practice - Stage 1 & 3




Specialist courses

- Safety Oversight of ATM/ANS Staff Competence
- Safety Oversight of Safety Management Systems
- Safety Oversight of Changes in ATM/ANS
- Safety Oversight/Implementation of Safety Occurrence Reporting and Assessment
- SES : The Performance Scheme
- SES Interoperability
- Oversight of Provision of MET information
- Implementing Aerotautical Data Quality
- Oversight of Security Management System
- Oversight of Changes in ATM/ANS Part 1 & 3
- Oversight of ATSEP Competence
- Oversight of ATCO Competence

EU Legislation for the Single European Sky (ATM/ANS)

INTRODUCTION TO THE ATM/ANS REGULATORY ENVIRONMENT LEX-SES-E	E	<p>This course provides an overview of EU legislation for the Single European Sky (in ATM/ANS). It describes:</p> <ul style="list-style-type: none"> • the relevant EU rulemaking mechanisms • the EASA rulemaking procedure • the scope, objective and content of the Single European Sky (SES) initiative • the roles and responsibilities of the main players <p>Duration: up to 7 hours.</p>
AVIATION LAW FOR MANAGERS LEX-LAW	C	 <p>This course focuses on the international legislative environment within which the aviation industry operates.</p> <p>Duration: 5 days.</p>
THE EASA BASIC REGULATION (NO. 216/2008) - A TOTAL SYSTEM APPROACH TO EUROPEAN CIVIL AVIATION LEX-EASA-BR	C	 <p>The Basic Regulation (No. 216/2008) is the cornerstone of the EU regulatory framework in civil aviation, hence an important piece of legislation to be aware of. Its scope include ATM/ANS and Aerodromes. This course covers the main requirements of the Basic Regulation (including its amendments), the EU regulatory framework, its decision making process in civil aviation, the EASA functions and tasks, and its rulemaking procedure.</p> <p>Duration: 2 days.</p>
INTRODUCTION TO EU LEGISLATION FOR THE SINGLE EUROPEAN SKY LEX-SES	C	<p>This course provides an overview of EU legislation for the Single European Sky, in the field of ATM/ANS. It also describes how the regulatory developments will further affect the stakeholders involved in ATM/ANS (ATM/ANS service providers, competent authorities including NSAs, network manager, EASA, ATM/ANS manufacturers, etc.).</p> <p>Duration: 4 days.</p>
FUNCTIONS OF A NATIONAL SUPERVISORY AUTHORITY LEX-ORG	C	<p>This course covers the role and function of a national supervisory authority. It provides participants with an overview of the responsibilities of an NSA and discusses methods by which these responsibilities can be met. The course is designed to assist participants in identifying and implementing efficient and effective working methods.</p> <p>Duration: 4 days.</p>
AUDIT TECHNIQUES AND PRACTICE – STAGE 1 LEX-AUDIT-1	C	<p>This course offers sufficient understanding of the basic principles of auditing to enable participants to conduct in-depth and searching regulatory audits of ATM services as required by Commission Implementing Regulation (EU) No. 1034/2011. The course consists of three stages; all three stages MUST be followed.</p> <p>Duration: 5 days.</p>
AUDIT TECHNIQUES AND PRACTICE – STAGE 3 LEX-AUDIT-3	C	<p>This course offers sufficient understanding of the basic principles of auditing to enable participants to conduct in-depth and searching regulatory audits of ATM services as required by Commission Implementing Regulation (EU) No. 1034/2011. The course consists of three stages; all three stages MUST be followed.</p> <p>Duration: 4 days.</p>

EU Legislation for the Single European Sky (ATM/ANS)

SAFETY OVERSIGHT OF ATM/ANS STAFF COMPETENCE LEX-SOCA		<p>This course is provided for NSA staff who are involved in the oversight of competence schemes for ATM personnel. It may also be relevant to those working for other ATM regulatory bodies or ANSPs whose work brings them into contact with the NSA concerning arrangements for verifying the competence of ATM personnel.</p> <p>Duration: 5 days.</p>
SAFETY OVERSIGHT OF SAFETY MANAGEMENT SYSTEMS LEX-SOSM		<p>This course provides assistance to participants in conducting effective regulatory oversight of ATM service provider organisations' safety management systems (SMS). The course focuses on providing an in-depth understanding of the relevant requirements and on the way in which an NSA can conduct effective and efficient regulatory oversight of a service provider's formal SMS.</p> <p>Duration: 5 days.</p>
SAFETY OVERSIGHT OF CHANGES IN ATM/ANS LEX-SOCH		<p>The course focuses on the role that a national supervisory authority (NSA) must perform in order to provide proper oversight of air traffic management service providers making such changes according to Commission Regulation No. 1034/2011.</p> <p>Duration: 5 days.</p>
SAFETY OVERSIGHT / IMPLEMENTATION OF SAFETY OCCURRENCE REPORTING AND ASSESSMENT LEX-SORA		<p>Part of the NSA Training Initiative, the course is designed to support the implementation of the reporting and assessment of ATM safety occurrences at ANSP and State level.</p> <p>Duration: 4 days.</p>
SES : THE PERFORMANCE SCHEME LEX-PERF		<p>This course explains the Performance Scheme regulation and is designed to assist participants in complying with this regulation. On completion, participants should have an in-depth understanding of the Performance scheme and of the Key Performance Indicators (KPI) in the 4 Areas : Safety, Environment, Capacity and Cost Efficiency.</p> <p>Duration: 3 days.</p>
SES INTEROPERABILITY LEX-IOP		<p>This course is designed for staff working for the National Supervisory Authorities (NSA), Air Navigation Service Providers (ANSP) and industry who are following the course to acquire awareness of SES interoperability and the necessary ANSP – NSA interactions.</p> <p>Duration: 4 days.</p>
OVERSIGHT OF PROVISION OF MET INFORMATION LEX-MET		<p>The aim is to provide a comprehensive course on:- The structure of meteorological information services provision and the role in the ATM system.- The regulatory framework.- The role of NSA's in meteorological services oversight.- Practical experience organising oversight on meteorological information services.</p> <p>Duration: 2 days.</p>
IMPLEMENTING AERONAUTICAL DATA QUALITY IM-ADQ		<p>This course aims to provide stakeholders with the necessary understanding, tools, and experience to proceed with implementation of the ADQ regulation, EU 73/2010.</p> <p>Duration: 5 days.</p>

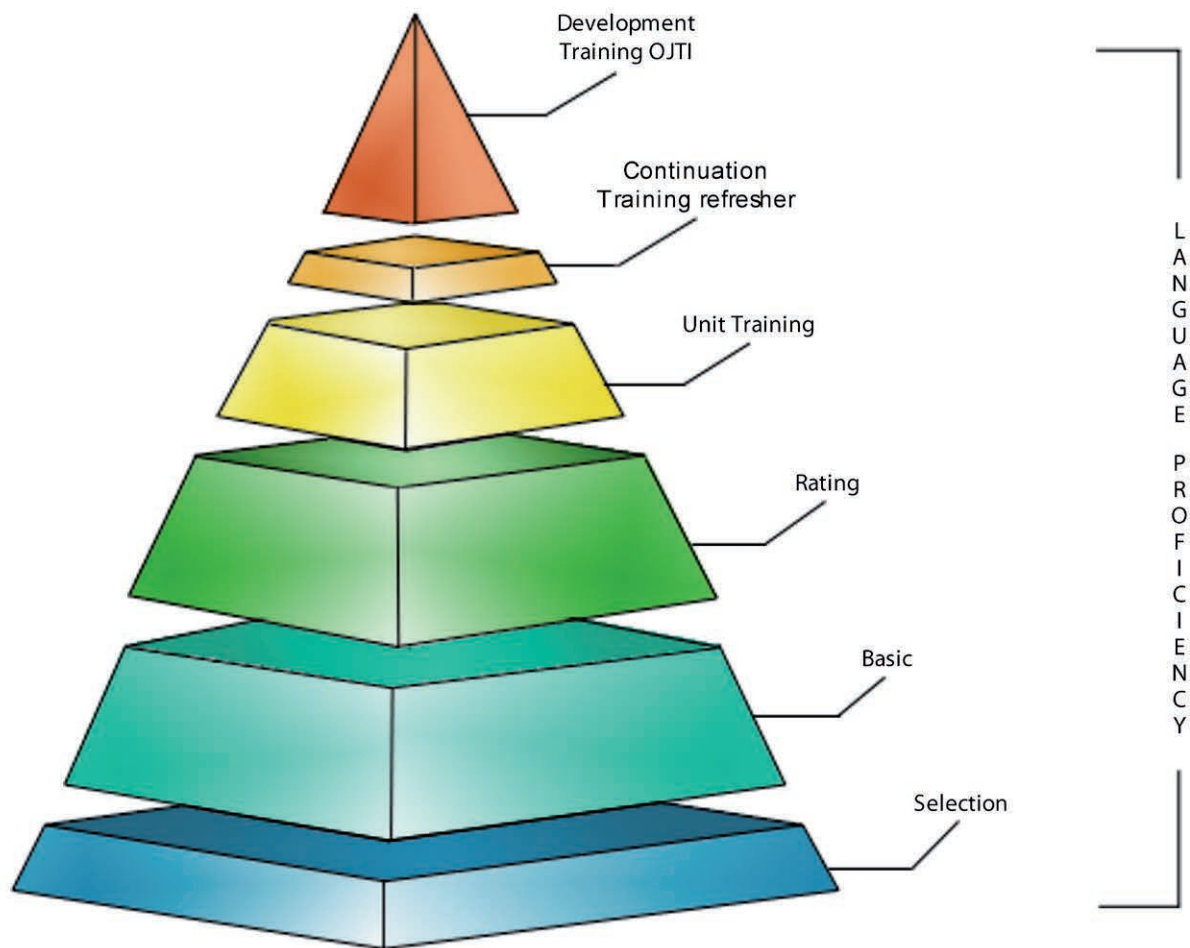


EU Legislation for the Single European Sky (ATM/ANS)

OVERSIGHT OF SECURITY MANAGEMENT SYSTEM LEX-SEC NEW C	<p>This course helps participants conduct the effective regulatory oversight of ATM service provider organisations' security management systems (SEC MS).</p> <p>Duration: 2 days.</p>
OVERSIGHT OF CHANGES IN ATM/ANS PART 1 LEX-CHG-OC-1 NEW C	<p>This course focuses on the tasks of competent authorities in ATM/ANS in their oversight of changes in ATM/ANS.</p> <p>It is consistent with the new Regulation laying down common requirements for ATM/ANS service providers (based on EASA opinion 03/2014).</p> <p>Duration: 5 days.</p>
OVERSIGHT OF CHANGES IN ATM/ANS PART 3 LEX-CHG-OC-3 NEW C	<p>This course provides participants with a place to present their work ('Part 2') and get feedback from both the instructional team and other course participants.</p> <p>It is consistent with the new Regulation laying down common requirements for service providers (based on EASA opinion 03/2014).</p> <p>Duration: 2 days.</p>
OVERSIGHT OF ATSEP COMPETENCE LEX-COMP-ATSEP NEW C	<p>The course focuses on the role that a Competent Authority (CA) must perform to provide proper oversight of ATSEP personnel training and competence assessment as defined in Annex XIII to the new Regulation laying down common requirements for service providers (based on EASA opinion 03/2014).</p> <p>Duration: 3 days.</p>
OVERSIGHT OF ATCO COMPETENCE LEX-COMP-ATCO NEW C	<p>The course focuses on the role which a Competent Authority (CA) must perform in order to provide proper oversight of the competence arrangements for air traffic controllers as defined by Commission Regulation No. 2015/340 together with its AMC/GM.</p> <p>Duration: 4 days.</p>



Structure of Air Traffic Controller Training





ATC TRAINING

The EUROCONTROL Training Institute has developed a wealth of resources and solutions to support stakeholders' ATCO training. From small, focused modules of training to fully developed multimedia packages, we offer content and solutions for all phases of ATC training that will reduce your development times and improve the effectiveness of your training.

In each section of this chapter you will find a description of the resources and services available for a different phase of training. Depending on the phase of the training, resources may include:

- student support content (e.g. student notes, self-study e-learning modules, revision tests, etc.);
- instructor support content (e.g. training plans, instructors' notes, classroom presentations, exam questions, etc.);
- specifications, guidelines and guidance material.

For more information on the products or the access policy, please contact:

ians.partnership@eurocontrol.int

- ATC Basic Training
- ATC Rating Training
- ATC Unit Training
- ATC Refresher Training
- ATC Development Training
- Aircraft Performance Database

















ATC BASIC TRAINING

In this section you will find a series of training resources intended for use in ATC basic training. These resources have the primary objective of teaching parts of the ATCO Common Core Content Initial Training and as such have been aligned to the Common Core Content for Air Traffic Control training objectives.

In addition to the materials presented, EUROCONTROL also offers:

- exercises developed for the Radar Skills Trainer which can be used for basic training. Refer to the page on the Radar Skills Trainer for more information;
- several guidelines and specifications and various study materials for developing basic training and learning about best practices. These publications are available via the training publications catalogue in the EUROCONTROL Training Zone.









INTRODUCTION TO ATM GEN-ATM-INTRO <div>E</div>	This course will provide participants with an overview of how European Air Traffic Management system works today. Duration: 2 hours.
ATCO BASIC TRAINING MATERIAL ATC-I-BASIC-P <div>CCC</div> <div>P</div>	This is a training material that can be used for the delivery of ATC BASIC training aligned to the ATCO Common Core Content basic syllabus. It includes training documents, training event plans, classroom presentations and self-study and self-test elements for participants. The training material covers the following subjects: INTRB, LAWB, ATMB, METB, NAVB, ACFTB, HUMB, EQPMB, PENVB and practical training. Duration: The actual duration varies depending on the items used.
ATCO BASIC FIS BLENDED TRAINING MATERIAL ATC-I-BASIC-FIS-B <div>CCC</div> <div>B</div>	This training material covers the CCC objectives of the ATCO basic training sub-topic Flight Information Service, which comes under Air Traffic Management. It supports both classroom-based training and self-study. It will enable ATCO ab-initio students to describe the basic principles of the flight information service and to issue information to aircraft. Duration: 2 x 45-minutes. lessons, plus 3 hours self-study.
SEA PATROL ATC-I-SEAP <div>R</div>	This game is intended to teach students how to determine radar headings and introduce them to the idea of developing techniques for assessing range from the screen, in a fun way. It also hints at the need to take speed into account when vectoring aircraft. The game is intended for use before students begin part task training or simulation.
HEADING GAMES ATC-I-HDG <div>R</div>	The objective of these games is to help ATCO students develop the skill of correctly determining and adjusting the heading. Acquiring this skill early will help ab-initio students to make faster progress during subsequent practical ATC training simulations.
SAY AGAIN? THE PHRASEOLOGY DATABASE ATC-PHRA <div>CCC</div> <div>R</div>	This database is used by participants to improve the use of standard phraseology by indicating correct syntax and by explaining when a particular phrase could be used.






ACAS		
ATC-ACAS	 	<p>The objective of this module is to provide an overview of the airborne collision avoidance system (ACAS), a description of the responsibilities of both flight crew and air traffic controllers during a TCAS resolution advisory encounter, and an understanding of the TCAS II logic and its operation.</p> <p>Duration: 1 hour 15 minutes.</p>
ATCO BASIC METEOROLOGY		
ATC-I-BASIC-MET	 	<p>The aim of this package is to provide the essential meteorological knowledge required by ATCOs for basic training.</p> <p>It focuses on the meteorological information relevant to the aviation environment and the impact of weather phenomena on aviation.</p> <p>Duration: Package of 13 modules - 10 hours.</p>
ATCO BASIC NAVIGATION		
ATC-I-BASIC-NAV	 	<p>This package explains the operation of navigation aids and the ways they are used in the aviation environment. It covers the NDB, DME, VOR, ILS, GNSS, ADS, INS and FMS. The package is suitable for use as a teaching aid for the ATCO CCC basic training objectives for the area of navigation.</p> <p>Duration: Package of 9 modules - 7 hours.</p>
ATCO BASIC AIRCRAFT		
ATC-I-BASIC-ACFT	 	<p>This is a self-study course covering the objectives of the ATCO Common Core Content basic training subject Aircraft. It covers the topics of and includes progress assessments for the principles of flight, engines, instruments, aircraft categories and data.</p> <p>Duration: Package of 7 modules – 33 hours.</p>
ATCO BASIC HUMAN FACTORS TRAINING MATERIAL		
ATC-I-BASIC-HUM-P	 	<p>This human factors training material supports classroom-based teaching of Subject 7 of the ATCO Common Core Content basic syllabus, which covers an introduction to human factors, professional conduct, human performance, stress, ergonomics and automation, teamwork, communication and human error.</p> <p>Duration: 10 x 60-minutes. classroom-based lessons.</p>
SAFER		
ATC-SAFER	 	<p>The objective of this package is to give participants an understanding of human error and safety, and to explain the relationship between the two. Additionally, the package provides knowledge of the different types of errors that can be made, differentiates between errors and violations, and describes error-prone conditions.</p> <p>Duration: Package of 5 modules – 2 hours + manual and case study.</p>
TEAMWORK		
ATC-TEAMW	 	<p>This package addresses teamwork issues in human performance, communications and the work environment as covered in the Common Core Content Basic Training syllabus for the human factors subject.</p> <p>Duration: Package of 5 modules – 2 hours.</p>
ATCO BASIC AIRQUESTION TESTS		
ATC-I-BASIC-AIRQ	 	<p>The EUROCONTROL AirQuestion database is a reliable source of questions (and answers) for the ATCO CCC basic training assessments. It was created by the EUROCONTROL IANS Training Development and Harmonisation Unit in cooperation with the ATC Unit and the Member States.</p>

ATC RATING TRAINING

In this section you will find a series of training resources intended for use in ATC rating training. These resources have the primary objective of teaching parts of the ATCO Common Core Content Initial Training and as such have been aligned to the Common Core Content for Air Traffic Control training objectives.

Several guidelines and specifications and various study materials are also available for developing rating training and learning about best practices. These publications are available via the training publications catalogue in the EUROCONTROL Training Zone.

HYDRAULIC FAILURE ATC-R-HYDF		This course may form part of an ATC Refresher training programme for Area Surveillance Controllers. Its main objective is to refresh and/or enhance ATCO knowledge and awareness on what to expect from an aircraft experiencing hydraulic problems. It includes considerations which will enable them, not only to provide as much support as possible to the aircraft concerned, but also maintain the safety of other affected aircraft. The course is made up of a short introductory section, the effects and impacts on hydraulics failure, air traffic controllers actions when dealing with hydraulics failure, an analysis of four potential outcomes for a given scenario and three case studies. Duration: 2 hours.
STABILISED APPROACHES ATC-R-STAP		This course may be used as part of an ATC Refresher training programme for Approach Surveillance Controllers. The main objective of the module is to refresh and enhance air traffic controller knowledge of the factors that contribute to stabilised/unstabilised approaches and to refresh practical skills for ensuring that ATC actions are compatible with pilot requirements for achieving stable approaches. The module is made up of a short introductory section, three practical scenarios, each focussed on different aspects of the ATC contribution to stabilised approaches and ends with a summary of the main learning points. Duration: 2 hours.
SAY AGAIN? THE PHRASEOLOGY DATABASE ATC-PHRA	 	This database is used by participants to improve the use of standard phraseology by indicating correct syntax and by explaining when a particular phrase could be used.
ATCO RATING HUMAN FACTORS TRAINING MATERIAL ATC-I-RAT-HUM-P	 	This training material supports classroom-based teaching on human factors for any of the rating syllabuses in the ATCO Common Core Content Specification. The material covers psychological factors, stress, human error, social and organisational factors, medical and physiological factors, working knowledge, working methods, working environment, collaborative work and safety management. Duration: 18 x 60-minute sessions.
MEMPAC ATC-MEMPAC	 	This package provides participants with an understanding of human capabilities, the way in which we process information and our limits. It addresses perception, cognition, attention and memory as covered in the human factors section of the ATCO CCC for rating training. Duration: Package of 5 modules - 1 hour 45 minutes.

SAFER ATC-SAFER	  The objective of this package is to give participants an understanding of human error and safety, and to explain the relationship between the two. Additionally, the package provides knowledge of the different types of errors that can be made, differentiates between errors and violations, and describes error-prone conditions. Duration: Package of 5 modules – 2 hours + manual and case study.
UNUSUAL AND EMERGENCY SITUATIONS ATC-UNINC	 This module helps ATCOs to understand the characteristics or circumstances of 15 selected unusual or emergency situations. It provides background information about how these situations may arise and their effect on aircraft and crew. The focus is on urgent and essential actions which ATCOs should take to manage the situation and assist the aircrew. Duration: 2 hours 30 minutes.
ATC UNIT TRAINING	
Unit training is, as the name indicates, ATCO training that is specific to a unit's local requirements. Consequently, there is a limited amount of common training content and solutions for this phase of training. There are, however, several EUROCONTROL publications that can support units in developing their training and learning about best practices in unit training. These publications contain general information, guidance materials and specifications, and are available via the training publications catalogue in the EUROCONTROL Training Zone.	
ATC REFRESHER TRAINING	
EUROCONTROL offers a number of training resources which can be used by air navigation service providers as part of the continuation training necessary to keep ratings and unit endorsements valid. Guidelines and study materials are available to ATC units for developing refresher training and learning about best practices. These publications are available via the training publications catalogue in the EUROCONTROL Training Zone.	
HYDRAULIC FAILURE ATC-R-HYDF	 This course may form part of an ATC Refresher training programme for Area Surveillance Controllers. Its main objective is to refresh and/or enhance ATCO knowledge and awareness on what to expect from an aircraft experiencing hydraulic problems. It includes considerations which will enable them, not only to provide as much support as possible to the aircraft concerned, but also maintain the safety of other affected aircraft. The course is made up of a short introductory section, the effects and impacts on hydraulics failure, air traffic controllers actions when dealing with hydraulics failure, an analysis of four potential outcomes for a given scenario and three case studies. Duration: 2 hours.
HANDOVER TAKEOVER ATC-R-STAP	 This course may be used as part of an ATC Refresher training programme for Approach Surveillance Controllers. The main objective of the module is to refresh and enhance air traffic controller knowledge of the factors that contribute to stabilised/unstabilised approaches and to refresh practical skills for ensuring that ATC actions are compatible with pilot requirements for achieving stable approaches. The module is made up of a short introductory section, three practical scenarios, each focussed on different aspects of the ATC contribution to stabilised approaches and ends with a summary of the main learning points. Duration: 2 hours.

ACAS ATC-ACAS  	<p>The objective of this module is to provide an overview of the airborne collision avoidance system (ACAS), a description of the responsibilities of both flight crew and air traffic controllers during a TCAS resolution advisory encounter, and an understanding of the TCAS II logic and its operation.</p> <p>Duration: 1 hour 15 minutes.</p>
SAY AGAIN? THE PHRASEOLOGY DATABASE ATC-PHRA  	<p>This database is used by participants to improve the use of standard phraseology by indicating correct syntax and by explaining when a particular phrase could be used.</p>
ALL CLEAR? AIR-GROUND COMMUNICATIONS FOR CONTROLLERS AND PILOTS ATC-R-ALCL 	<p>The objectives of this training package are to refresh air traffic controllers' knowledge of issues surrounding air-ground communication, with a focus on human behaviour in relation to expectation bias, and to provide hints and tips relating to the way improved knowledge of how humans operate can help controllers improve communications with colleagues and flight crews.</p> <p>Duration: 40 minutes.</p>
HANDOVER TAKEOVER ATC-R-HDVR 	<p>This module provides awareness of the importance of good position handovers and aims to decrease the frequency of incidents and accidents which occur due to poor handovers.</p> <p>Duration: 1 hour.</p>
LEVEL BUST ATC-R-LVLB 	<p>The aim of this module is to increase the awareness of pilots and ATCOs of the fundamental causes of level busts and to suggest means by which they can be prevented. It highlights a number of different issues which have been identified as prime sources of level busts or are relevant to making a situation safe again.</p> <p>Duration: 30 minutes.</p>
MACH NUMBER TECHNIQUE ATC-R-MACH 	<p>The objectives of this module are to refresh understanding of the use of speed control in the upper airspace, the implications of this on aircraft performance and the limitations imposed on flight crews, and to provide a number of practical suggestions.</p> <p>Duration: 1 hour 45 minutes.</p>
AREA NAVIGATION IN EUROPEAN TERMINAL CONTROL AREAS (TMAS) NAV-PRNAV-RNAV1 	<p>This generic e-learning module describes the use of Performance Based Navigation (PBN) in the TMA, specifically RNAV1 which within Europe is termed Precision RNAV (P-RNAV). The package addresses aircraft functionality, the benefits of RNAV SIDs/STARs, the different types of waypoint and how turn performance is affected, and a number of ATC best practices, including RTF phraseology, specifically related to RNAV operations. This package has been updated to reflect both PBN and the latest changes in the ATC Flight Plan.</p> <p>Duration: 1 hour 20 minutes.</p>
UNUSUAL AND EMERGENCY SITUATIONS ATC-UNINC 	<p>This module helps ATCOs to understand the characteristics or circumstances of 15 selected unusual or emergency situations. It provides background information about how these situations may arise and their effect on aircraft and crew. The focus is on urgent and essential actions which ATCOs should take to manage the situation and assist the aircrew.</p> <p>Duration: 2 hours 30 minutes.</p>

ATC DEVELOPMENT TRAINING

In this section you will find a series of training courses intended for use in ATC development training. These courses are focused mainly towards on-the-job training as part of development training. Please refer to the Human Performance domain for other classroom courses supporting ATC development training.

In addition to the materials presented, EUROCONTROL also offers:

- Radar Skills Trainer and exercises developed for the Radar Skills Trainer which can be used for on-the-job training. Please refer to the page on the Radar Skills Trainer for more information;
- several guidelines and specifications and various study materials to support development training. They include guidelines on OJT syllabuses and management training for operational ATM supervisors. These publications are available via the training publications catalogue in the EUROCONTROL Training Zone.

PRACTICAL TRAINING INSTRUCTOR SKILLS FOR OJTI AND STDI

HUM-OJTI



The OJTI/STDI Training Programme provides theoretical knowledge and practical skills for radar controllers who will undertake OJTI/STDI duties. This course is open to all “would-be” OJTIs/STDIs but has the added value of being an approved course (Belgian Supervisory Authority), for those requiring it; which includes an examination and assessments in both theory and practical OJTI/STDI skills.

As of 1st of January 2015 this course is subject to a User-Pays-Principle – course registration is subject to a fee for all participants.

Duration: 10 days over 2 weeks.

PRACTICAL TRAINING INSTRUCTOR SKILLS FOR OJTI AND STDI - REFRESHER

HUM-OJTI-R



This course provides experienced air traffic controller OJTIs/STDIs with refresher training that highlights and reinforces the knowledge and techniques required to conduct effective on-the-job training. It is required that this course is taken by suitably qualified OJTIs/STDIs at least every 3 years.

As of 1st of January 2015 this course is subject to a User-Pays-Principle – course registration is subject to a fee for all participants. The course contains a practical OJTI session which is subject to examination.

Duration: 4 days.

CONTROLLER COMPETENCY ASSESSOR

HUM-CCA



This course is provided for air traffic controllers who will assess the competence of other controllers. The assessment task can involve the issue of a licence or new unit endorsement. As part of a local competence scheme, the assessment task can include the renewal of an existing unit endorsement.

As of 1st of January 2015 this course is subject to a User-Pays-Principle – course registration is subject to a fee for all participants.

Duration: 5 days.

CONTROLLER COMPETENCY ASSESSOR - REFRESHER

HUM-CCA-R








This course provides experienced air traffic controllers who are competency assessors/examiners with refresher training that highlights and reinforces the knowledge and skills required to conduct effective assessments and is compliant with ATCO Licencing regulation 2015/340. It is required that this course should be taken by suitably qualified assessors at least every 3 years and a valid assessor/examiner endorsement will be required for all course participants.

As of 1st of January 2015 this course is subject to a User-Pays-Principle – course registration is subject to a fee for all participants.

Duration: 2 days.



OPERATIONAL SUPERVISOR		This course is primarily intended to equip newly appointed ATS supervisors to perform effectively in their supervisory role. It may also be of value to experienced supervisors who wish to broaden their knowledge.
HUM-SUP		Duration: 5 days.
OPERATIONAL SUPERVISOR - REFRESHER		OPERATIONAL SUPERVISOR - REFRESHER course provides experienced ATC Supervisors with a refresher training that highlights, reinforces and broadens the knowledge and techniques necessary to perform effectively in their supervisory role.
HUM-SUP-R		Duration : 4 days
THEORETICAL TRAINING INSTRUCTOR		This course is appropriate for colleagues who will be asked to design, develop and deliver theoretical training for ATM staff and/or presentation on ATM related events. It aims at fulfilling criteria from AMC to Part-ATCO, subpart C, Section 1 (Instructors) for Commission Regulation (EU) 2015/340.
HUM-TTI		Duration : 5 days
TRM IN ATM		Team Resource Management in ATM-TRM-A course is designed to support ATCO, ATSEP, AIM and other professionals in their effort in addressing Human Factors and Safety in ATM operations. This three-day course provides an understanding of TRM, an awareness of the benefits of TRM for the operational safety culture and the methods preferably employed in a TRM program.
HUM-TRM-A		Duration : 3 days
TRM FACILITATOR		Team Resource Management is an operational concept for ATCOs and other ATM staff that is based on Crew Resource Management concepts used in aircraft crew/staff environments. Both TRM and CRM are procedures and training systems in a system where human error can have devastating effects. TRM as CRM is used primarily for improving air safety. The aim of this course is to provide training in practical facilitation skills.
HUM-TRM-F		Duration : 5 days

AIRCRAFT PERFORMANCE DATABASE

The Aircraft Performance Database allows users to search for one or more aircraft and view associated data, including: recognition, ICAO/IATA type designators, aircraft performance data for all stages of flight and other supplementary information.

Version 3 of the Aircraft Performance Database is compatible across different browsers and devices. It comes in a desktop and mobile version.

The desktop version offers two additional features when accessed from the EUROCONTROL Training Zone. Students can create user specific custom groups and allocate aircraft to them according to individual needs. Additionally, a self-test is provided for students to follow their individual progress over time. The feedback provided is very precise (question based) and is directing students to areas requiring further study. Questions are randomly selected from a pool of more than 500, making the tests reliable and effective while at the same time interesting and challenging for students. Both these features support the individual learning process.

To access the Aircraft Performance Database, go to <https://contentzone.eurocontrol.int/aircraftperformance/>. To take full advantage of the new version, log in the EUROCONTROL Training Zone through the "Aircraft Performance Database [ATC-PFDB]" course; available in the ATC Initial Training folder of the Training Catalogue.



Training Tools

SELECTION : FEAST – FIRST EUROPEAN ATCO SELECTION TEST

FEAST Service

The First European ATCO Selection Test (FEAST) service provides a cost-effective set of tools to assist recruiters with selecting the most suitable candidate for ATC training. The service also provides full implementation support and a helpdesk service to air navigation services and training providers.

The FEAST service is currently in use in 47 civil and military organisations. It assesses the knowledge, skills and abilities of applicants for the ATCO job. The aim is to improve the quality of selection decisions, contribute to the cost efficiency of the overall recruitment and selection process and to increase the success rate in training. Since the release of FEAST in 2004, more than 60,000 air traffic controller candidates have been tested using the FEAST tool.

The tests are delivered over the internet in a way that enables users to carry out online testing of applicants in a secure and confidential way. Tests are administered and marked automatically and the results are stored in a central database that users can consult at all times.

Licence agreements and non-disclosure agreements with users govern access to FEAST. For more information please e-mail the FEAST service team at feast-service@eurocontrol.int

As of 1st of January 2015 FEAST is provided subject to a User-Pays-Principle – the license agreement is based on a fee per tested candidate.

To support the use and administration of FEAST by its users, the Institute offers training courses for users and for administrators as a prerequisite to accreditation. Refresher training is also available.

FEAST - ADMINISTRATOR TRAINING (INCLUDING TESTS)

FEAST-ADM-T



This training module offers a full training on the FEAST Administrator role. The course is suitable for staff which is newly appointed to the FEAST Administrator role.

The role of the FEAST Administrator is to assure quality in selection procedures, to prepare, organise and supervise testing sessions. The course offers a familiarization with all FEAST tests, including the administration of the DART, the MULTI-PASS test and the FPQ test. Furthermore, the training course covers best practice in the test administration of FEAST and offers a familiarisation and practical training on the two software platforms that host the FEAST tests and the databases. Accreditation as a FEAST administrator is a prerequisite for the FEAST user role.

Duration: 2 days.

FEAST - ADMINISTRATOR TRAINING (NO TESTS)

FEAST-ADM-NT



This course refers only to already accredited FEAST Administrators or Users. The training is designated for FEAST Administrators who are interested in refresher training.

This Administrator training will introduce participants to the two software platforms that host the FEAST tests and the FEAST databases. The course will cover candidate registration and reporting and as well as the management of the candidate recruitment workflow. It does not offer a familiarization with the FEAST tests.

The role of the FEAST administrator is to assure quality in selection procedures, to prepare, organise and supervise testing sessions.

Duration: 1 day.



FEAST - USER TRAINING FEAST-USER	<p>The FEAST User course refers to the decision-makers in the organization recruitment process. FEAST Users need to be aware of the method used in generating the scores and interpretation and be sufficiently familiar with FEAST in order to be able to take recruitment decisions. The course provides a detailed knowledge of the FEAST system, understanding of psychometrics, test interpretation and the use of test results.</p> <p>The use and interpretation of FEAST I, FEAST DART and MULTI-PASS is covered in this course. The course is suitable for staff who is newly appointed to a FEAST role and also for accredited FEAST Users who would like to follow a refresher course.</p> <p>Duration: 1 day.</p>
FEAST PERSONALITY QUESTIONNAIRE FEAST-FPQ	<p>The FPQ course provides training on the use of the FEAST Personality Questionnaire (FPQ). The FPQ was developed and is specifically designed for the selection of ab initio students and allows the assessment of personality characteristics relevant in the training of ATC students. The training gives an introduction to personality assessment methods and provides an overview on the background and design of the FPQ tool. Using practical examples participants learn how to interpret scores and how to use the tool as part of their selection system.</p> <p>The FPQ training is accompanied by an optional second day of training, the Basic Interview Skills training. The optional training module is offered for FEAST users with little experience in interviewing and for those with no experience in the use of personality questionnaires in interviews. The Interviews Skills training places particular emphasis on the use of the FPQ during the job interview. Participants who are interested in this optional second training module need to register for the FEAST-SelSk course in addition. Accreditation as a FEAST user is a prerequisite for participation to this course.</p> <p>Duration: 1 day.</p>
BASIC INTERVIEWING SKILLS AND USE OF THE FPQ FEAST-SELISK	<p>This course gives a concise introduction to developing and using interviewing skills and techniques for ab-initio selection. It is aimed at those who participate in ATC selection interview boards and panels.</p> <p>In addition, the course focuses on the use of the FPQ in the job interview. Practical examples demonstrate how the FPQ can be applied to give the recruiter additional valuable information for the interview process.</p> <p>Duration: 1 day.</p>
BEHAVIOURAL OBSERVATION SCALE FEAST-BOS	<p>The BOS course offers training on the use of the BOS form as a tool for validating the FEAST selection tests. It reviews the purpose and method of validating the FEAST tests, completion of the BOS form, and best practice and advice for those who will be involved in the planning and implementation of BOS assessments. ATC training personnel who wish better understand FEAST validation are also welcome.</p> <p>Duration: ½ day.</p>






ELPAC – ENGLISH LANGUAGE PROFICIENCY FOR AERONAUTICAL COMMUNICATION


ELPAC is an ICAO Aviation English Language Proficiency Test designed specifically for ATC controllers and commercial pilots to meet the ICAO language proficiency requirements. The ELPAC test was developed by EUROCONTROL and is maintained and managed together with our partners, the ZHAW Zurich University of Applied Sciences and ENOVATE. The ELPAC test for ATC controllers has been fully recognized by ICAO for being in conformance with ICAO standards and recommendations for language proficiency requirements (see <https://www4.icao.int/aelts>). The ELPAC test for pilots is currently under review by ICAO.

The ELPAC test is available for Air Operators, Air Navigation Service Providers, Civil and Military Aviation Authorities and Training Organisations. We strongly believe that ELPAC can support various organisations in meeting the ICAO Language Proficiency Requirements. In particular, the implementation model of the ELPAC test is attractive in that it is delivered locally by operational experts and language experts. As a result, ELPAC will support an organisation in reaching the required standards, while at the same time fostering a culture of awareness and commitment to these standards.

To support the effective use of the ELPAC test by organisations that have signed an ELPAC licence agreement, EUROCONTROL offers a number of courses to train nominated ELPAC test administrators, markers and examiners in the use of the test and in their role as ELPAC test examiner and assessor to prepare them for accreditation by their regulatory authority. EUROCONTROL also offers periodic refresher courses for accredited markers and examiners. For experienced ELPAC examiners ELPAC Level 6 examiner courses are being organised on request.

As of 1st of January 2015 ELPAC is provided subject to a User-Pays-Principle – the ELPAC license agreement includes a fee per tested candidate. ELPAC training at IANS Luxembourg is included in the ELPAC licence agreement.

ELPAC ACCREDITATION COURSE ELPAC-ACR	 EUROCONTROL organises regular one-week training and accreditation courses for organisations that have signed an ELPAC licence agreement with Eurocontrol. The course provides training for staff intending to work with the ELPAC test and to become test administrators, Paper 1 markers and Paper 2 examiners. Duration: 5 days.
ELPAC EXAMINER REFRESHER COURSE ELPAC-REF	 EUROCONTROL organises refresher courses for ELPAC test administrators, markers and examiners. The course provides an excellent opportunity to review and practise the required examining standards and to share experience and benchmark with markers and examiners from other organisations. Duration: 2 days.
ELPAC LEVEL 6 EXAMINER COURSE ELPAC –L6E	 EUROCONTROL organises accreditation courses for experienced ELPAC examiners wishing to become ELPAC Level 6 examiners. ELPAC Level 6 examiners will be trained to use ELPAC to assess the language proficiency of air traffic controllers up to ICAO Level 6. During the course the emphasis is put on examining skills at ICAO level 6 and assessing a candidate at ICAO level 6. Duration: 2 ½ days.
ELPAC EXAMINER REFRESHER ONLINE COURSE ELPAC-REF-O	  EUROCONTROL organises refresher courses for ELPAC examiners. The focus of this course will be on assessing individual Rating Scale criteria and complete recordings of ELPAC candidates. During the course you can compare your assessments with other course participants to learn from their assessments and to compare whether you were more lenient or harsh in certain areas. Duration: 7 hours over 2 weeks.

RST - RADAR SKILLS TRAINER	
<p>The radar skills trainer (RST) is an advanced tool that:</p> <ul style="list-style-type: none">• enables users to perform pre-simulation (task practice and skill acquisition);• provides a realistic environment for ATC training in basic surveillance and OJT/Assessors skills;• includes exercises to support basic controller and OJT training. <p>How does it work?</p> <p>The RST works on the basis of objective measurement. For any given exercise, a combination of predetermined objectives and airspace designs serves as a scenario for teaching specific skills.</p> <p>The RST simulates the controller working position (CWP) and the pilot working position (PWP) with an additional hybrid option where piloting is possible directly in the label of the CWP. Trainers can utilise the Exercise Preparation Tool (EPT) to create teaching exercises or use the exercise scenarios supplied with the software.</p> <p>A replay function is provided, to both instructors and students, so that exercises may be analysed at a later stage. In practice the student completes the exercises and receives a debriefing from the programme. The trainer can then review the exercise using the replay function and debrief the student on techniques and other items.</p> <p>A networked course management system (CMS) version, offers additional facilities for managing the delivery of courses and exercises to a group of students and to monitor their progress.</p> <p>"Radar Skills Trainer (RST) - Open Window" [ATC-RST] is a short module that contains a number of practical exercises delivered over the web from the EUROCONTROL servers. It aims to show current and potential RST users how the RST can be used in ATC training.</p> <p>Access:</p> <p>The RST is available as a standalone tool installed on a PC or for use via the EUROCONTROL Training Zone.</p> <p>The RST is available free of charge to organisations in the EUROCONTROL Members States which have signed an RST license agreement. The RST is also available to organisations worldwide subject to a license agreement and a yearly license fee.</p> <p>For more information on the Radar Skills Trainer, visit http://trainingzone.eurocontrol.int/rst.htm or e-mail the development team at vladimir.bubalo@eurocontrol.int.</p>	
<p>RADAR SKILLS TRAINER (RST) - OPEN WINDOW</p> <p>ATC-RST</p> <div></div>	<p>This is a short module that contains a number of practical exercises delivered over the web from the EUROCONTROL servers. It aims to show current and potential RST users how the RST can be used in ATC Training.</p>

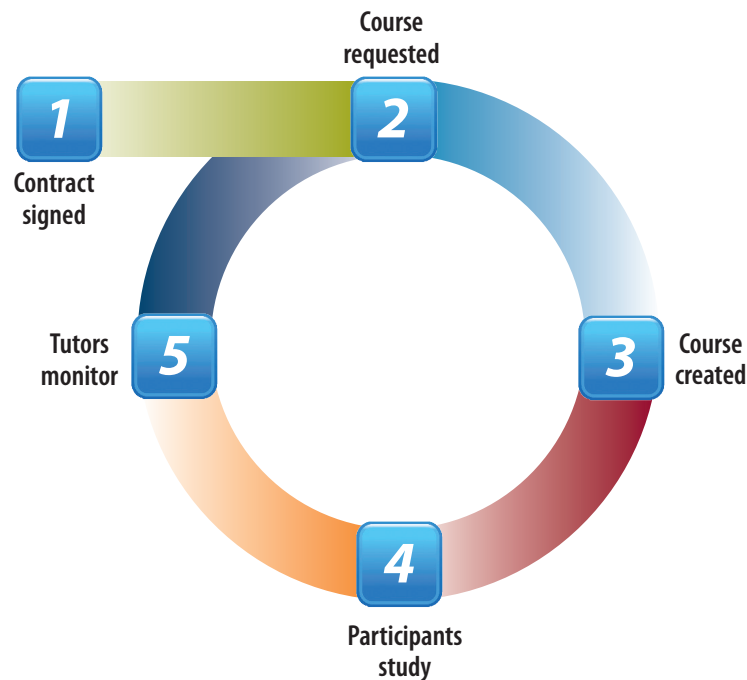




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Luxembourg
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Training Support Services

The diagram below shows the usual process for using Training Zone as an organisation:



In practice, this works as follows:

- The contract is signed.
- The training provider's training manager designs a course, chooses instructors and participants, and submits this to the EUROCONTROL Training Zone Operations desk.
- The Operations desk inputs the course into Training Zone, and notifies the training manager.
- The training provider's students can now study the course.
- In the meantime, the training provider's instructors monitor the students' progress.

TRAINING ZONE FOR ORGANISATIONS

The EUROCONTROL Training Zone is a digital learning environment that supports classroom and e-learning training.

EUROCONTROL offers the use of the Training Zone to training organisations. This enables a training provider to create, manage, and administer e-learning or blended training for its students. The training provider defines the training content of their course, assigns students and instructors to their courses. During the training delivery, the assigned instructors can monitor the student's progress. EUROCONTROL provides assistance and offers a technical helpdesk to all users.

The use of Training Zone by training organisations is subject to a contract between the training provider and EUROCONTROL

For more information on the EUROCONTROL Training Zone, contact us by email at: trainingzone.operations@eurocontrol.int.

LICENCE TO USE EUROCONTROL TRAINING MATERIAL

Organisations can use training material developed by EUROCONTROL and deliver them using their own local instructor.

Much of the training material developed is available on request. The training material can be used in its original form and delivered by local staff or incorporated into other training courses to serve local needs.

These arrangements are administered through license agreements which guarantee fair use of the training material amongst the stakeholders. If you are interested in licensing any of EUROCONTROL's training material, please contact us by email at: ians.partnership@eurocontrol.int.

ATC SIMULATION FACILITIES

Our Training Institute offers hi-fidelity ATC simulation facilities which can be rented by organisations.

The simulator facilities comprise two separate platforms, the Flexible Luxembourg Training Platform (FLTP) and the UFA Approach/Tower Simulator. Together, the two facilities provide a complete gate-to-gate simulation environment, including ramp, aerodrome, approach and en-route capabilities. Moreover, the FLTP is one of the few facilities in Europe capable of supporting a fully stripless ATC environment. The two simulator facilities are independent and can be used simultaneously. Multiple simultaneous use of the FLTP is also possible. For more information contact the [IANS Partnership Office](#).

ON-SITE AND/OR TAILOR-MADE TRAINING COURSES

EUROCONTROL regularly deliver courses on-site in response to requests received from training organisations, authorities or companies to provide external (on-site) training in an area closely linked to our training expertise and missions at their places of work. We aim to meet all acceptable requests subject to the availability of training experts and internal demands.

For more information please contact ians.partnership@eurocontrol.int.

TRAINING EXPERTISE

The EUROCONTROL Training Institute has unique expertise in the field of harmonised training and innovative training methodologies. It can help you design or improve your training, ensure compliance with the latest regulation, achieve certification and implement new training methods in accordance with your local requirements.

For more information on availability, please contact ians.partnership@eurocontrol.int.

CONFERENCE FACILITIES AND THE AVIATION LIBRARY

Subject to availability, we can put our modern facilities at your disposal for aviation-related conferences and workshops. IANS offers a range of different-sized classrooms and a large conference room with a modern and comfortable setting, high-performance equipment and access to one of the best aviation libraries. You can benefit from the unique opportunity to be exposed to and to network with course participants from different organisations from all our Member States, but also from aviation organisations worldwide.

The large lobby allows you to organise exhibitions, catering, cocktail parties and coffee breaks.

We can also provide event registration, badges and nameplates, technical assistance, free car parking, free internet access, a canteen, catering, cocktail parties, lunch, etc.

For more information, please contact the Course Reservation Office at ians.reservation@eurocontrol.int.

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